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NAVAL POSTGRADUATE SCHOOL

Monterey, California



THESIS

SHIP READINESS
AND PERSONNEL ATTRIBUTES
IN (DD 963) SPRUANCE CLASS SHIPS

by

Jeffrey R. Crane

June 1984

Thesis Advisor:

W. E. McGarvey

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20. ABSTRACT (Continue on reverse side if necessary and identify by block number)

This analysis examines the relationship between ship readiness and the personnel attributes of the personnel assigned to seventeen Spruance Class destroyers. Equipment history as defined in the Consolidated Casualty Reporting System is used as a proxy of ship history. Older, more experienced, and higher quality personnel assigned in the correct numbers are hypothesized to effect higher ship readiness (lower equipment casualties and lower associated

equipment downtime). Results from the analysis generally tend to support the hypothesis. However, as with previous analysis, the amount of variation attributable to personnel differences appears to be small when compared to the differences attributable to ship and command differences. Examining ship readiness with respect to the CASREP system does not produce strong enough personnel relationships in which to base future strategic planning, suggesting that other avenues should be examined.

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Ship Readiness and Personnel Attributes in (DD 963) Spruance Class Ships

by

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Lieutenant Commander, United States Navy
B.S., University of Utah, 1970

Submitted in partial fulfillment of the requirements for the degree of

MASTER CF SCIENCE IN MANAGEMENT

from the

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ABSTRACT

This analysis examines the relationship between readiness and the personnel attributes of the personnel assigned to seventeen Spruance Class destroyers. Equipment history as defined in the Consolidated Casualty Reporting System is used as a proxy of ship history. Older. experienced, and higher quality personnel assigned in the correct numbers are hypothesized to effect higher ship read-(lower equipment casualties and lower associated equipment dcwn time). Results from the analysis generally tend to support the hypothesis. However, as with previous analysis, the amount of variation attributable to personnel differences appears to be small when compared to the differattributable to ship and command lifferences. Examining ship readiness with respect to the CASREP system does not produce strong enough personnel relationships in which to base future strategic planning, suggesting that cther avenues should be examined.

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I. INTRODUCTION

In recent years Congress has imposed on the Department of Defense a requirement to show the relationship tetween proposed rescurces and readiness. This requirement calls for quantifiable and measurable effects upon readiness for resources obtained. In the Navy, a ship's readiness is measured against many different yardsticks. Readiness is defined as the degree to which a unit is capable of performing the wartime mission (s) for which it is organized, designed or tasked. Implicit within this definition are the many indices, inspections, competitions and unofficial Naval traditions by which a ship is evaluated.

The problem of why one ship is more effective, performs better and has a higher degree of readiness than another ship has been a heavily debated question. It has long been recognized that while certain ships have a sustained reputation of superior performance, other ships never seem to be able to make the grade. The question of ship readiness is clouded in issues such as ship equipment differences; even between ships of the same class, differences in Commanding Officer philosophies, quality of personnel assigned, and the quantity of personnel needed to effectively maintain and fight the ship.

Even more basic, is the question of what criteria defines effective ship performance? By some standards, just the ability to get underway and meet all operational commitments is the measure of a successful ship. Most ships are subject to several different periodic inspections such as the Fleet Commander's Propulsion Examining Board, the Combat System Readiness Review, or the Squadron Commander's Unit Inspection. The successful completion of all these major

inspections or perhaps more appropriately the not failing any phase of these inspections is considered by many a successful measure of a capable and ready ship. Another highly visible measure of the success of a ship is the ship's performance with respect to the Type Commander's Battle Readiness Competition. The mission area awards and the Squadron Commander's Battle Efficiency Award are highly sought after and can, by some, be deemed an important measure of a Commanding Officer's success.

Some of the above efforts to measure readiness fall under the heading of operational readiness, where attention is mainly focused on operations that a ship is required to perform. Others fall under the heading of material readiness where attention is mainly focused on physical objects. Earizily, Marlow, and Zacks [Ref. 1] state that most measures of readiness used in the Navy are static measures that provide counts of people, equipment or hours of training. Their capability or effectiveness in doing a job is not necessarily addressed.

Given the above problems with the present measures of readiness, the major difficulty in any personnel characteristic to readiness analysis is separating those readiness measures attributable to ship, material and command effects from those measures truly attributable to personnel effects. It is important to measure readiness across a broad spectrum of the ship's missions, using standardized terminology and definition and developing suitable methods for relating readiness to personnel resource inputs.

The quality versus quantity questions of recruiting, selection and manning, when placed in the context of today's changing Navy, pose serious and potentially costly consequences if the wrong course of action is taken. With the trend in the Navy's newest classes of ships towards more complex and highly automated systems, higher quality

personnel in lesser numbers seems to be indicated. However, with the rcre complex systems being installed in today's ships, a change in maintenance philosophy towards modular replacement has also cocurred. This new maintenance philoscphy would seem to have less need for higher personnel. Consequently which path, higher or lower quality personnel, would be the best course for the Navy to follow in the future? Additionally, given the rising personnel costs with respect to training, compensation and retirement what optimum experience, pay grade and skills mix will produce optimum ship readiness? As the Navy expands towards group concept within the environment of a 15 tattle shrinking available manpower pool, accurate answers to the above manpower questions are critical to effective manpower policy and rlanning.

Only in recent years have researchers tried to find the relationship between ship readiness and personnel attritutes. A Center for Naval Analysis (CNA) study, Horowitz Sherman [Ref. 2], concluded that higher quality personnel are more valuable on ships with more complex On ships with relatively simple equipment, however, having a full complement of personnel might be more An earlier CNA study, Horowitz and valuable. Sherman [Ref. 3], concluded that entry test scores appear to be more consistent predictors of maintenance effectiveness than high school graduation status, and that a sailor's length of service was frequently a significant determinant of a ship's condition. Both of these CNA studies used as a criterion of data contained within readiness the the Consclidated Casualty Reporting System (CASREP).

Personnel turbulence or crew turnover has long thought to be a primary cause of low readiness in Navy ships. Reeves [Ref. 4] found no consistent significant relationship between levels of turnover and ship performance. However, he did conclude that the question does deserve continued examination.

May [Ref. 5] again used CASREP data as the basis for the criterion. This study used the personnel characteristics of the ratings within the engineering department in 17 Spruance class destroyers. Few significant relationships were found in the study and in some cases where relationships did prove significant, the results contradicted some of the results obtained in previous studies.

May, McGarvey, and Elster [Ref. 6] have expanded May's [Ref. 5] analysis to include three separate classes of ships, the DD 963 Spruance class destroyers, the DDG 2 Adams class guided-missile destroyers, and the CG 16/22 Ieahy/Belknap classes of guided-missile cruisers. Only personnel in 12 select ratings were included in the analysis. Additionally, whereas May [Ref. 5] included all a ship's CASREPs while examining just the personnel of the engineering department, May et al. [Ref. 6] matched CASREPs to the ratings most responsible for maintaining the effected equipment. As with May's [Ref. 5] findings, few predictors proved to be consistently significant across ratings and ship classes. Also, some predictors, such as crew turbulence, proved to be counter-intuitive indicating that greater crew turn-over leads to higher readiness.

This analysis will examine criteria of ship readiness against personnel attributes continuing with and building upon the basic models of May [Ref. 5] and May et al. [Ref. 6]. As with the previous models the basic premise for this model is that older, more experienced, higher quality personnel, if assigned in the requisite numbers as defined by the Ship's Manning Document (SMD), will cause the ship to have a higher degree of readiness. Equipment maintenance history in the form cf the equipment casaulty reports found in the CASREP system was matched to the personnel attributes

of the personnel assigned to seventeen Spruance class ships. Table 1 lists the seventeen ships included in this study.

The Spruance class ships are one of the newest Navy's destroyer type ships and are designed with highly sophisticated electronics and many automated systems. This class of ships, even though almost the same size as the clder classes of cruisers, are manned with approximately one-half the crew. Additionally, all the Spruances were built in the same shipyard and since they became operational, close control has been placed on equipment and ship modifications making this ship class as nearly identical from one ship to another as possible. Finally, the Spruance hull ard engineering systems form the basis for most of the Navy's new and projected cruisers-destroyers. Since one of the major problems in any study of this type is the ability to control for ship differences and since the Spruances are as close to identical as any ship class afloat, only the Spruance class of destroyers were used in this study vice the three classes of cruisers-destroyers used in the May et al. [Ref. 6] analysis.

Part of the Surface Warfare Officer's folklore is the belief that a ship in a deployed status "operates" at a higher tempo and has less equipment casualties. The theory is that this "higher" degree of readiness stems from the ship being underway for greater continuous periods of time. Consequently, the ship is more able to manage its time when not continuously encountering homeport distractions resulting in better quality training and equipment maintenance. Since the higher readiness theory while on deployment is as strong as it is in the Surface Warfare Community, this analysis included a predictor for deployment effects that the previous models had not included.

A third major difference between this analysis and those of May [Ref. 5] and May et al. [Ref. 6], is the redefining

TABLE 1
List of Ships

<u>Ships</u>	Hull <u>Number</u>
USS Spruance	DD-963
USS Paul F. Foster	DD-964
USS Kirkaid	DD-965
USS Hewitt	DD-966
USS Elliott	DD-967
USS Arthur W. Radford	DD-968
USS Peterson	DD-969
USS Carcn	DD-970
USS David R. Ray	DD-971
USS Oldendorf	DD-972
USS John Young	DD-973
USS Comte de Grasse	DD-974
USS O'Erien	DD-975
USS Merrill	DD-976
USS Briscoe	DD-977
USS Stump	DD-978
USS Conolly	DD-979

of the ship manning variable. Previously, an independent variable called 'fill ratio' was included in the equations. This variable was the percentage of personnel actually onboard, by rating, as compared to the number of personnel authorized to be onboard by the Ship's Manning Document. In order to try to capture more of the "experience" issue, this analysis divided the fill ratio variable previously used into two parts. One variable, called UFILL, is designed to see what the effects of manning at the E-6 and above level has on readiness and the second variable, called LFILL, is concerned with the effects of the E-5 and below personnel.

Even though many ratings will have both an E-6 and an E-7 (or greater) authorized, it was thought that the E-6 and above represents the rating expert, the administrator, and the primary trainer for the junior members of the rating and thus his absence may be felt greater than a more junior serviceman.

II. DATA

A. DATA BASES

Three data bases were utilized in this analysis. The first data hase was supplied by Ships Parts Control Center (SPCC), Mechanicsburg, PA. This data contained the equipment history of the seventeen ships in question as reported in the Consclidated Casualty Reporting System (CASREP) for the period 30 September 1976 to 31 March 1983, a total of 27 quarters.

The CASREP system is the ship's vehicle for informing the chain of command, the Naval supply system and the engineering design and assistance community that an equipment failure has occurred which directly affects the ship in a primary mission area. Reported by the individual ships, SPCC, Mechanicsburg compiles the CASREPs. Equipment casualties are classified in terms of a severity rating. The severity codes are as follows:

- C-2 (Substantially Ready) A deficiency exists in mission essential equipment which causes a minor degradation in any primary mission area.
- C-3 (Marginally Feady) A deficiency exists in mission essential equipment which causes a major degradation but not the loss of any primary mission area.
- C-4 (Not Ready) A deficiency exists in mission essential equipment that is worse than C-3 and causes a loss of at least one primary mission area.

In addition to the severity of the equipment casualty, other measures of readiness such as total hours the equipment was not fully operational, total hours in which the

casualty was being corrected, if technical assistance was requested and the suspected cause of the casualty are included.

The second data base was created from information provided by the Defense Manpower Data Center (DMDC). This file cortains the personnel attributes of the personnel assigned to the seventeen ships during the 27 quarters in question as extract∈d from their personnel files by DMDC. Application of the extraction procedures resulted in a total of 14,622 men that had served aboard the ships during the 27 quarters. For each case in this file, the information contained includes their: (1) Armed Forces Qualifying Test (AFQI) score; (2) whether they had a high school degree; (3) age at accession; (4) present age; (5) paygrade; years of active duty; (7) number of months in their current paygrade: (8) a lakel called "returner" indicating whether they had served in that rating aboard that ship in the prior (9) a latel called "uratee" indicating if the sevic∈man was an E-6 or above; and (10) a label called "lratee" indicating if the serviceman was an E-5 or below.

aggregation by rating on these variables was conducted utilizing a "production macro". The program selected those cases by rating who were assigned during one of the 27 quarters. Then, by quarter and by ship, selected attributes associated with that rating were aggregated and central tendency measures (medians) computed. The attributes for which medians were computed were high-school degreed, AFCT scores, entry ages, present ages, paygrades, years of active duty, and months in current paygrades. Additionally, for the labels LRATEE and URATEE a sum is computed indicating the number of personnel in each category actually assigned to each ship each quarter. aggregated measures for a given rating within a ship and within a quarter are merged by ship and quarter, and written to a new file.

A third data hase was also generated by DMDC and included, by rating, the number of personnel each ship was authorized as provided by CPNAV-914 from the Ship Manning Document (SMD). Data in this file, by rating, included (1) number of personnel authorized; (2) number of personnel assigned; (3) the number of personnel E-6 and above authorized; and (4) the number of personnel E-5 and below authorized.

E. DEFENDENT VARIABLES

Eleven criteria were computed from the CASRE? data. The criteria chosen are noted in Table 2. The variables total CASREFS (K1), total Level-2 CASREPS (K2), total Level-3 CASREFS (K3), and total Level-4 CASREPS (K4) were drawn directly from the information provided on the SPCC tape; as were calls for outside technical assistance (TECHASS).

The variables M (number of hours the equipment was down due sclely for maintenance), S (number of hours the equipment was down awaiting the receipt of the necessary corrective parts), and T (total number of hours the equipment was down) were computed using information contained within the CASREP message. For example T, was computed by subtracting the date time group of the CASREP message from the date time group of the Casualty Correction (CASCOR) message.

INDEX01 is a "readiness" index derived by May et al. [Ref. 6]. It is parallel to the "mission essential material readiness and condition" (MEMRAC) index computed by SPCC, but is slanted more toward maintenance downtime. INDEX01 was computed as follows:

INDEX01=Log((.1xK2xM) + (.5xK3xM) + (1.0xK4xM))/10

The underlying principle with this index is that downtime associated with more severe CASREPs (Level-4) should be weighted most heavily, followed by the next most severe

TABLE 2

Dependent Variables

K 1 K 2 K 3	Total number of CASREPs submitted by a ship Number of Level-2 CASREPs Number of Level-3 CASREPs
K4 TECHASS	Number of Level-4 CASREPs Nr of technical assistance calls requested
INCEXO1	Readiness Index 01 (NPS)
M EMRAC PRSCAUSE	Readiness Index (SPCC) Nr of rresumed personnel-based casualties
M	Nr of rresumed personnel-based casualties Total downtime for maintenance (hours)
T	Total downtime awaiting parts (hours) Total downtime (hours)

CASREPS (Level-3) receiving a lesser weight, and those least severe CASREPS (Level-2) having their downtine weighted least, May et al. [Ref. 6]. Whereas the INDEXO1 index utilizes Level-2, Level-3 and Level-4 CASREPS, the MEMRAC index is found utilizing only weighted values of Level-3 and Level-4 CASREPS.

Prscause is the number of presumed personnel-based CASREES. Each Casualty Report contains a "cause code". The following cause codes were included in the PRSCAUSE criterion: (1) repair/overhaul inadequate; (2) personnel error; (3) personnel shortage; (4) grounding; (5) collision; (6) lost; (7) sabotage, or suspected deliberate damage; and (8) unknown. Unknown was included because of the possibility that a ship might not wish to admit personnel error.

Also included in the CASREP message is an Equipment Identification Code (EIC) which specifies the effected equipment. A standard listing of EIC's was obtained and each EIC was assigned to the rating most likely to be responsible for maintaining the equipment. Then a sort by EIC of the CASREPs by quarter and by ship was conducted matching the CASREPs to the ratings most likely to be responsible for the effected equipment. In the May et al. [Ref. 6] analysis, this "match" of ratings to EIC was conducted using the rhilosophy that if a rating to EIC match

was in doubt it was included as part of the data for that rating. The present analysis chose to take the more conservative view, in that if doubt existed in an EIC to rating match, the EIC was excluded from the analysis. As a result, some ratings' EIC records experienced a 10 to 20 percent reduction in the number of observations. However, because of the large volume of data present, all ratings contained enough observations to conduct statistical studies.

In the previous study by May et al. [Ref. 6], it was not uncommon for the variable T (total hours downtime) to have a large standard deviation. Since the data in not only the CASREP file, but also the personnel attributes file is aggregated by quarter, it was thought that for those cases with a large "total hours of downtime" an appropriate relationship between a CASREP and the personnel responsible for correcting the equipment deficiency was not possible if the CASREP was not corrected until the following quarters. (CASREPs were included in the quarter in which the casualty report was filed.) To better screen for this potential a maximum of 2000 hours was used confound, as a measure cf one quarters available maintenance hours. An additional sort of the CASREP data was conducted. keeping only those cases in which the total downtime was less than 2000 hours. After this sort, standard deviation for I, for most ratings, ranged from 800 to 1400 hours downtime.

C. INDEPENDENT VARIABLES

The personnel characteristics chosen as independent variables are shown in Table 3. These characteristics were chosen in line with the basic hypothesis that older, more experienced, higher quality personnel in the required numbers as defined by authorization, would improve readiness (decrease the number and severity of the casualties).

With the exception of the variables HSDG, LFIIL, and UFILI, for each of the variables, the median of the variable was used. The median was deemed to be relatively robust with respect to the potential for outlying observations. For ESDG, a percentage of high school graduates onboard by rating was used. The median was initially used, but for HSDG it was found that the median was almost always a high school education.

TABLE 3 Personnel Characteristics Variables

HSDG	The percentage of high school graduates Armed forces qualification test scores
AFÇT	Armed forces qualification test scores
FNAGE	Entry Age
PFAG	Present Age
PAYGR	Paygrade
YFACD	Years of active duty
IMEGR	Time in grade
IFILI	Percent onboard of authorizedE-5 and below
UFILI	Percent cnboard of authorizedE-6 and above

For the remaining two variables, LFILL AND UFILI, a percentage was also used. LFILL equals the ratio of those personnel who are E-5 and below who are actually onboard to those personnel who are E-5 and below who are authorized to be onboard by the SMD. UFIIL equals the ratio of those personnel who are E-6 and above who are actually onboard to those personnel who are E-6 and above who are authorized to be on board by the SMD.

III. ANALYSIS

A. METHOD

A standard block multiple regression analysis was used to determine the significance of the independent variables to one of the dependent variables. For each rating under investigation, and for each of the eleven dependent variables, a model was developed utilizing the nine personnel characteristics variables. In addition, the new ship effect variable, deployment, was included in each of the models. Consequently, 121 regressions (11 by 11) were computed. Appendix A contains the regression production program.

Given the great number of regressions computed and the corresponding large number of coefficients for consideration, the following criteria were used to determine which coefficients to base any interpretation upon. First, the overall R2's for each of the 121 equations had to meet or exceed the p<.05 criterion of statistical significance. Table 4 contains the prob-values for each of the equations and Appendix B contains those models which met the significance test. Second, the regression coefficient had to meet or exceed the conventional p<.05 criterion in absolute value associated with a t-test.

E. ANALYSIS

Even though the Spruance Class destroyers are as nearly identical as any class of ship in the fleet today, the first step was to attempt to control for the individual ship differences. To accomplish this, effect-coded variables were derived (-1, 0, +1). The effect-codes provided an estimate or reflection of when any one of the ships deviated

TABLE 4
P-values Associated with R²

Dependent Variables			Rat	ings		
	GSM	<u>HT</u>	<u>IC</u>	<u>EM</u>	EN	STG
к 1	.0024	.0001	.0001	.0081	.0001	
к 2	.0059	.0001	.0001	.0383	.0001	.0457
кз	. 0377			.0200	.0030	
к 4					.0308	
INDEXO1	.0001	.0001	.0001	.0060	.0001	
MEMRAC	.0348	.0411		.0071	.0002	
PRSCAUS		.0428		.0228		
TECHASS			.0479			
M	.0001	.0001	.0054	.0270	.0079	
S					.0042	.0491
Т	.0049	.0005	.0056		.0006	
	EP (T M	P.M.C	CMM	ת מ	DC	
	<u>FIM</u>	FIG	<u>GMT</u>		<u>DS</u>	
K 1	.0011	.0001	.0001	.0001	.0006	
K 2	-0001	.0014	.0001	.0001	.0009	
к 3		.0001				
к4			*	-0464		
INDEX01	.0018	.0001	.0036	.0001	.0025	
MEMRAC		.0001			.0209	
PRSCAUS			.0199	.0001	.0087	
TECHASS		.0010	.0151	.0043	.0010	
M	.0019			.0001		
S		.0001	.0001	.0001		
T	.0027	.0001	.0002	.0001	-0101	

^{*} No level-4 CASREFs were reported for the GMT rating.

greatly from the mean, either greater or lower, with respect to any one of the readiness criterion.

An overhaul variable was also included in the models. This variable was added to better "control" for the individual ship differences. When a ship enters an overhaul period, it traverses three stages as far as the CASREP system is concerned. Just prior to overhaul, the ship maybe identifying more equipment than normal to the CASREP system so that during overhaul these problems will be corrected i.e. mcney and parts which might not have been available can te found to correct those problems not previously funded. Second, during an overhaul period, a ship usualy does not submit or submits very few CASREPs since the ship is not in an "operational" status. Third, during the later stages of an overhaul, the shir desires to make the chain of command aware cf potential problems which will effect her readiness upon leaving the overhaul period. All of the ships included in this study spent at least some portion of the 27 quarters in an overhaul availability. Therefore, the dichotomous dummy variable OVERHAUL was added to take into account those quarters that the ships were in an overhaul period.

The Spruance destroyers are a relatively new class of ships, with the lead ship being commissioned in 1975. As part of this new construction process, the ship builder established a warranty period in which he was responsible to correct any contractor design and construction related deficiencies. Because of this warranty period, it was postulated that a ship might submit more CASREPs than normal to both document contractor responsible deficiencies and to get contractor aid in the correction of equipment casualties. Consequently, the variable PREWRNTY was included in the model to taken into account the period when a ship was in the contractor warranty period.

A length of service variable (SERVICE) was also included in the model. Even though these ships are relatively new and it is hoped that in the nine years since the lead ship was commissioned, a significant deterioration over time would not be evident, it was thought some deterioration might occur and thus this variable was included.

The last ship "effect" variable to be included in the model is DEPFLT. This variable attempts to control for any effects that might be introduced because the ship is in a deployed status i.e. cut of homeport and assigned to a fleet other than one of the CONUS fleets. A ship's deployment status was determined from the CASREP message using the "operational fleet assigned" codes. If a ship was assigned to either the Sixth Fleet or the Seventh Fleet, it was considered on deployment. This variable was not included in either the May [Ref. 5] or the May et al. [Ref. 6] models. It was included in this analysis because of the common belief of the Surface Warfare community that a ship once on deployment has less CASREPs and operates at a higher degree of readiness.

C. ANALYSIS BY RATING

Table 5 summarizes the results from the regression analyis. Table 5 is divided into two categories, intuitive results and counter-intuitive results. The intuitive support the hypothesis that higher quality personnel, more experienced personnel and being manned to at authorized manning levels enhances readiness least (decreases CASREPS, and decreases hours down for casualty correction). Tables 6 and 7 provides a frequency analysis cf Table 5. Following is a rating by rating summation of the results:

<u>Flectronics Technician</u> (<u>ET</u>):

Higher readiness was associated with Electronic Technicians who have been in the service longer, entered the service at an older age, have a greater time in grade and

TABLE 5
Readiness Coefficients

		Intuitive Results	Counter-Intuiti ve Results
1 N	DEXO1 SCAUS CHASS	YR ACD YR ACD YR ACD TM EGR EN AGE TM EGR	DEPLOY DEPLOY PRAGE DEPLOY
K2 K3 IN ME	ating DEX01 MRAC CHASS	AF QT AF QT DE FLOY HS DG HS DG AF QT DE FLOY HS DG UF ILL AF QT	LFILL LFILL LFILL LFILL LFILL LFILL
FIM R IN S	ating DEXUI	UF ILL EN AGE PA YGRD PA YGRD PA YGRD	PRAGE PRAGE
ME	ting MRAC SCAUS CHASS	UF ILL UF ILL UF ILL UF ILL	ENAGE LFILL
SIG R K2 M	<u>ating</u>		TMEGR DEPLOY TMEGR
K2 TE	CHASS	PAYGRD PAYGRD	DEPLOY
K3 ME	ting MRAC SCAUS	AFOT DEFLOY AFOT UFILL UFILL	DEPLOY

TABLE 5 (cont'd)

		Intuitive Results	Counter-Intuiti ve Results
1	Rating K1 K2 K2 INDEX 01 PRSCAUS IECHASS	HS DG PR AGE LF ILL HS DG PR AGE PR AGE HS DG HS DG	ENAGE
	S I	PRAGE PRAGE PRAGE	ENAGE ENAGE
]	Kating K7 K2 K4 INDEXO1	AF OT EN AG E PR AG E PR AG E PR AG E	DEPLOY ENAGE DEPLOY ENAGE YRACD ENAGE ENAGE
GSM	Rating KJ MEMRAC S	DE FLOY DE PLOY HS DG	
	Rating KT K2 INDEX01 MEMRAC	AFQT	DEPLOY DEPLOY DEPLOY

are presently younger. Total numbers of CASREPS, total level-2 CASREPS and the N.P.S. readiness index all were improved by having FI's who had increased years of active duty. Fewer personnel-based caused CASREPS were associated with FI's who were younger and who had more time-in grade. Fewer technical assistance requests were filed by EI's who were clder when they entered the Navy and who had a greater time in grade. Contrary to the belief that being on deployment increases readiness, for the EI's, the total number of CASREFS, the number of Level-2 CASREPS and the number of technical assistance requests increased during a deployment.

TABLE 6

Frequency Distributions

Intuitive Results

Rating

GMT FTG ET FIM EM EN DS GSM	Frequency 110 6 5 5 5 4 3	Percent 21.15 19.23 11.54 9.62 9.62 9.62 7.69 5.77
	43210	7.69 5.77 3.85 1.92 0.0

Personnel Attributes/DepLoyment

Present age	Frequency 9	17.31
Percent E-6 and above High school degreed AFÇT Percentile	onroard 8	15.38 15.38 15.38
Derloyment Pavgrade	5	9.62 9.62
Years of Active duty Age at Entry	3 3	5.77 5.77
Time in grade Percent E-5 and below	onboard 1	3.85 1.92

Readiness Measures

	Frequency	Percel t
Total Level-2 CASREPs Nr of Technical Assist Cal	115 7	13.46 13.46
NPS Readiness Index	6	11.54
Total Number of CASREPs Total Downtime Fours	<u> </u>	9.62 9.62
SPCC Readiness Index	5	9.62
Maintenence Downtime Supply Downtime	4	7.69 7.69
Personnel based CASREPs	3	5.77
Total Level-3 CASREPS	3	5.77
Total Level-4 CASREPS	2	3.85

TABLE 7 Frequency Distributions

Counter-Intuitive

Rating

EN FTG ET	Frequency 6	Percel t 21.21 18.18 12.12
STG GMT HT FTM	3332	9.09
DS IC EM GSM	2 2 1 0	6.06 6.06 3.03 0.0

Personnel Attributes/Deployment

		Frequenc	
Derloyment		12	36.36
Derloyment Age at entry		8	24.24
Percent E-5 and I	below	onhoard 7	21.21
Present age		3	9.09
Time in grade		2	6.06
Years of active of	d 11 + v	ĩ	3.03
rears or accive (uucy	•	3.03

Readiness Measures

Total CASR EPs filed 7 Total Level-2 CASR EPs filed 7 NFS Readiness Index 4 Maintenence downtime 4 Surply downtime 2 Total downtime hours 2 Total Level-3 CASR EPs 1 Total Level-4 CASR EPs 1 SPCC Readiness Index 1 Fersonnel-based CASR EPS 1	21.21 21.21 12.12 12.12 6.06 6.06 3.03 3.03
Ferschnel-based CASREPs 1 Technical Assistance calls	3.03 3.03

Fire Control Technician (Guns) (FTG):

The high school graduate, the higher quality person as indicated by A.F.Q.T scores, being on deployment and having the required numbers of E-6 and above personnel assigned were all associated with enhanced readiness in the With better A.F.Q.T scores, the number of Level-2 CASREPs, the total number of CASREPs, and the total hours of downtime were all decreased. The number of Level-3 CASREPs were decreased by having high school degreed personnel and ty being on deployment. The N.P.S readiness index was lower∈d by personnel with increased A.F.Q.T scores and more The number of technical high-school degreed personnel. assistance requests were decreased by increased numbers of high school degreed personnel and by increased numbers of E-6 and above FTG's cnboard.

The total number of CASREPs, the number of Level-3 CASREFs, the number of hours awaiting supply parts and the total hours the equipment is down were all decreased with a lesser number of E-5 and below personnel. This counterintuitive result appeared in only one other rating, Data System Technician, but was strongest for the FTG rating. Given the strong E-5 and below counter-manning indication and the strong quality and E-6 and above intuitive manning indication, an argument might be made, at least for the FTG's, for more experienced high quality personnel in the more senior paygrades.

Fire Control Technician (Missile) (FTM):

The results of the analyses for the FTM's seems to follow the experience argument of the FTG's. Higher paygrades, clder age upon entering the service and a younger present age with the required numbers of E-6 and above personnel all led to enhanced readiness. The number of hours down for maintenance, the hours awaiting supply parts and the total hours down for repair were all decreased with

increased pay grade. In addition, personnel who were clder when they entered the Navy, and relatively younger personnel decreased hours down for maintenance. The N.P.S. readiness index was improved by younger personnel and manning with E-6 and above personnel.

Data System Technician (DS):

As with the May et al. [Ref. 6] analysis for the Data System Technician, manning appeared to be the key issue associated with increased readiness. Manning at the E-6 and above level led to a lesser number of Level-2 CASREPs, a lesser number of calls for technical assistance, decreased hours awaiting for supply parts and decreased total time down. Younger personnel when they entered the service lowered the S.P.C.C. readiness index. Also, a lesser number of E-5 and below personnel was associated with a decrease in the number of personnel-based caused CASREPs.

Sonar Technician (Surface) (STG):

Increased readiness for the STG rating was associated with a shorter time in grade and not being on deployment. A decrease in the number of Level-2 CASREPs filed and the time the equipment was down for maintenance occurred with a decrease in the time spent in grade. Additionally, being on deployment increased the hours down for maintenance.

Interior Communications Electrician (IC):

For the IC rating, enhanced readiness was associated with higher paygrades and as with the STG's not being on deployment. The number of technical assistance requests and the number of Level-2 CASREPs decreased with increased paygrade. However, the number of Level-2 CASREPs as well as the total number of CASREPs increased while on deployment.

<u>Electrians Mate (EM)</u>:

Higher quality personnel and being mannel with the required numbers of E-6 and above personnel enhanced readiness for the EM's. Better A.F.Q.T. scores were

associated with decreased numbers of Level-3 CASREPs decreased S.P.C.C. readiness index. Increased manning at E-6 and above level decreased the number personnel-hased CASRIFs and the number of hours down for For the EM's, being on deployment seemed to maintenance. produce conflicting results since deployment decreased the readiness index while increasing the number of Level-2 CASREPs filed. The S.P.C.C. readiness index is a function of the number of Level-3 and Level-4 CASREPs and the associated downtime. While being on derloyment increased the number of Level-2 CASREPs, on the aggregate, the number of Level-3 and Level-4 CASREPs and the associated downtime spent correcting the casualties decreased.

Gunners Mate technician (GMT):

The GMT rating had increased readiness with older, high school graduates who were younger when they entered the service. The total number of CASREPs filed, total number of Level-2 CASREPs filed as well as the number of technical assistance requests all decreased with more high school graduates and older personnel. Older personnel also decreased the N.P.S. readiness index, the hours spent awaiting supply parts and the total hours the equipment was down. In addition, the total number of CASREPs, the hours awaiting supply parts and the total hours down all decreased with GMT's who entered the service at an earlier age. One other personnel characteristic was significant for the GMT's. An increase in the number of E-5 and below personnel decreased the total number of CASREPs filed.

Engiremen (EN):

Increased readiness for the EN's was associated with clder, higher quality personnel and not being in a deployed status. Older present age led to a decrease in the N.F.S. readiness index, a decrease in the total number of hours the equipment was down for maintenance and a decrease in the

total number of hours the equipment was down. A younger age at enlistment was associated with a decrease in the total number of CASREPS filed, the total Level-2 CASREPS filed, the N.P.S. readiness index and the number of hours down for maintenance. Total Level-4 CASREPS filed decreased with increasing A.F.Q.T. scores and with decreasing years of active duty. Total CASREPS filed and the total number of Level-2 CASREPS filed increased when on deployment. An apparent ancmaly existed in the EN analysis. Older age personnel at enlistment tended to have lower Level-4 CASREPS which was counter to the findings noted for the less severe CASREPS.

Gas Turbine Systems Technicians (Mechanical) (GSM):

Increased readiness for the GSM's was associated with more high school degreed personnel and with being on deployment. Serious CASREPs as indicated by the S.P.C.C. readiness index and the number of Level-3 CASREPs filed, decreased for the GSM's while on deployment. The number of hours down awaiting supply parts decreased with an increased number of high school graduates.

Hull Technicians (HT):

Being in a deployed status led to a decrease in readiness for the Hull Technician rating. While increased A.F.Q.T. scores improved the S.P.C.C. readiness index, being on deployment led to an increase in the total number of CASREPs filed, the total Level-2 CASREPs filed, and the N.P.S. readiness index.

IV. CONCIUSIONS AND RECOMMENDATIONS

closer examination of Tables 6 and 7 tends to support the initial hypothesis that an older, nore senior, higher quality force manned at authorized manning levels will lead to increased readiness. Almost 64 percent of those personnel attributes which were intuitively significant fall into the older, experience, quality category i.e. present age, percent E-6 and above onboard of authorized, high school degreed and A.F.Q.T. percentile. The personnel attribute "present age", however, only seemed to matter for two ratings, GMT and EN. Both of these ratings are similar in that both are concerned primarily with hydraulically and mechanical equipment. An examination of electrically run the counter-intuitive results reveals that a serviceman's age at entry was also significant a relatively large portion of the time. However, as with the attribute present age, age at entry is also associated almost entirely with the GMT and the FN ratings. Consequently, at least for these two ratings, an argument may be made that for enhanced readiness personnel should be clder when they enter the service and have an clder present age.

Consistent with May [Ref. 5] and May et al. [Ref. 6], both the personnel attributes high school legreed and A.F.Q.T. percentile were also significant a relatively large portion of the time. Additionally, these attributes were not confined to any one rating, but were found in a variety of ratings and occupational categories. The attribute "paygrade" is the fifth most active intuitively correct predictor. "Paygrade", like high school degreed and A.F.Q.T. percentile was not found significant in any one particular rating. Combining these three attributes, the

intuitively appealing picture that emerges is that a more senior force (as defined by paygrade) and a higher quality force (as defined by high school degreed and A.F.Q.T.) will enhance ship readiness.

Both the manning level characteristics were found to be good predictors of readiness. The two predictors were criqinally defined on the basis of percent of authorized onboard, by rating, who are the organizers, trainers, and administrators (E-6 and above); and the percent of authorized personnel onboard by rating who are the maintainers The E-6 and above characteristic, (E-5 and below). significant, was always intuitively correct i.e. the more E-6 and above personnel, the better the readiness, and was found across several ratings (all electrically oriented). The E-5 and below characteristic, when significant, was almost always counter-intuitive i.e. a decrease in the number of E-5 and below personnel and an increase in readiness would result. Unlike the E-6 and above characteristic, and below characteristic was found significant the primarily with the FTG rating.

In the Spruance destroyers, the FTG's primary concern is the MK 86 Gunfire Control System. The Spruances were one of the first ships of the fleet to use this new gunfire control system. This new system was in many ways a radical change from the way the FTG's had been "doing business". The more senior FTG's were apparently more able to adapt and maintain this new equipment than the junior FTG's and consequently, were more critical to increased readiness. In fact in this case at least, the F-5 and below personnel were detrimental to readiness.

The predictor deployment was the final characteristic found to be significant a relatively large percentage of the time. While this predictor is not a personnel attribute or characteristic, some of the results from this analysis with

respect to this variable are worth noting. First, being on deployment was the single largest reason for decreased It effected a variety of ratings readiness. occupational groups including ET, ST, IC, EM, EN, and HT. Second, an examination of the readiness criteria associated with the predictor deployment reveals that when the relationship of deployment to the criterion is counterintuitive, the criterion is less severe, e.g., Level-2 CASREFs. When the relationship is intuitive, the criterion is at least Level-3 CASREPs or a criterion developed from the mcre severe CASRIFs. Consequently, for several of the ratings, being on deployment means more Level-2 CASREPs, while fcr other ratings, being on deployment means less Level-3 CASREPs.

Speculation about this observation might be explained by the CASREP system. As part of the CASREP message, if parts are needed to correct the equipment casualty, the requisitioning of the part may be included in the CASREP message. The priority the surrly system attaches to the needed part dependent on the severity of the equipment casualty. However, this priority changes with a change in deployment status. The priority for a supply part for a Level-2 CASREP while cn deployment is the same as the priority for a Level-3 CASREP when not in a deployed status. Consequently, the increased number of Level-2 CASREPs experienced by several cf the ratings, might be more a reflection of the Naval Supply system than an actual decrease in equipment readiness. Indeed, one might infer that the CASREF system is more accurately reporting supply parts and status than equipment readiness.

A major stuffling block to all of the analyses of this type has been the inability to fully control for ship differences. Table 8 contains the \underline{R} -squared values for the equations used in this analysis. As can be seen from the

TABLE 8
Models R-square Values

Derendent <u>Variables</u>			Ratings			
	GSM HT	IC EM	EN STG	FIM FTG	GMI ET DS	5
к 1	.18 .17	.26 . 17	.25 .10	.15 .22	.20 .24 .	15
К2	.17 .17	.26 . 15	.23 .11	.17 .14	.17 .24 .	15
к 3	.15 .08	.11 . 16	.18 .06	.10 .21	.09 .08 .	10
К4	.10 .09	.10 .09	.15 .08	.07 .11	* .11 .0	9
INDEXO1	.22 .19	.24 . 17	.23 .09	.15 .19	.14 .20 .	14
MEMRAC	.15 .11	-14 - 17	-21 .07	.10 .25	.10 .09 .	12
PRSCAUS	.14 .11	.13 . 16	.14 .09	.08 .09	.12 .18 .	13
TECHASS	.11 .09	.15 . 13	.15 .09	.09 .15	.12 .13 .	15
M	.22 .16	.17 .15	.17 .07	.15 .11	.08 .17 .	10
S	.13 .09	.14 .11	. 18 . 11	.11 .18	.19 .21 .	11
T =	.18 .15	. 17 . 13	.20 .09	.14 .19	.16 .21	13
* No level	-4 CASRE	Fs were	reported	for the	GMT rating	g .

Table, each of the mcdels explain only from 10 to 30 percent cf the variations of the readiness criteria. Results such as this have been obtained in most of the previous mcdeling where CASREP data is used as a measure of ship readiness irrespective of how the independent variables are defined or aggregated. Given the low R-squared values for this analysis, even though much effort was spent in attempting to control for ship differences, deployment, overhaul, warranty effects, and length of service, the contributions to the model by the personnel attributes remain relatively small.

While the CASREP data set is, in its present form, an attractive and easy vehicle around which analyses of this type can be conducted, to date firm conclusive results have not been forthcoming. Alternative measures of readiness are available; some combination of these alternative criteria, in combination with the CASREP data, should be explored if

the personnel attributes to ship readiness problems are to be fully understood.

APPENDIX A REGRESSION 'PRODUCTION' PROGRAM

```
TRNSFRM1; SET FILFIN2. SHIPINFO;
U=UIC+0; DROP UIC; IF SHIPTYPE= DD";
IFNSFRM2 SET TRNSFRM1; UIC=U; DROP U;
IFNSFRM3 SET FILFIN3. AGGCAS RP;
U=UIC+0; DROP UIC; IF RATNGEIC= +++*;
IFNSFRM4 SET TRNSFRM3; UIC=U; DROP U;
SORI EY UIC QUARTER;
IFNSFRM5 SET FILFIN1. READY+++; U=UIC+0; DROP JIC;
SPRUANCE SET TRNSFRM5; UIC=U; DROP U;
SORI
 DATA
 CATA
DATA
 FROC
 CATA
 FROC
         UIC CUARTER;
A IFNSFRM6 SET FILEIN4.INISMD; U=UIC+0; DROP UIC;
A IFNSFRM7 SET TRNSFRM6; UIC=U; DROP U;
BY U
             COME1: MERGE
SPRUANCE TRNSFRM4; BY UIC QUARTER;
COMEO MERGE
 CATA
 CATA
                 CCMB1 TRNSFRM2 TRNSFRM7; BY UIC;
ARRAY Y (J) SRVQRIO1-SRVQRT27;

DO OVER Y;

IF QUARTER=J THEN SERVICE=Y;

END; DROP J SRVQRT01-SRVQRT27;

ARRAY Q (R) QRTENDC1-QRTEND27;

DO OVER Q;

IF QUARTER=R THEN QRTDATE=Q;

END; DROP R QRTEND01-QRTEND27;

PREWRNTY=0;
                                                                                                      THEN PREWRNTY=1:ELSE
IN THE NEXT SECTION, PREVIOUSLY "MISSING" CASEPDOWNTIME INFORMATION IS RECODED TO THE VALUE O. COLLATERAL ANALYSIS REVEALED SOME NON-OVERHAUL QUARTERS WITH "MISSING" DOWNTIME LATA, SUGGESTING "PERFECT" READINESS. AS A CONSEQUENCE, ALL "MISSING" CASKEP INFORMATION IS CODED ZERC, UNDER THE ASSUMPTION OF INCLUDING A DUMMY VARIABLE (VIZ., CVERHAUL) AS A CONTROL FOR OVERHAUL QUARTERS IN ANY LINEAR MCDEL.
 TECHASS MS T LRATEE URATEE; DO OVER X; IF X=.
 IN THIS SECTION THE VARIABLES UFILL AND LFILL ARE LEFINED.
UFILI+++= (URATEE/URATE+++) * 100;
IFILI+++= (LRATEE/LRATE+++) * 100;
           THIS SECTION, THE VARIABLE OVERHAUL IS DEFINED.
 IN
 IF ((UIC=574) AND ((QUARTER=1) OR (QUARTER=18) (QUARTER=2))) THEN OVERHAUL=1;
                                                                                                                                                           OR
```

```
IF ((UIC=575)
CVERHAUL=1
IF (UIC=586)
IF (UIC=587)
IF (UIC=588)
CR (CUARTER=
                             AND ((OUARTER=18) OR (QUARTER=19)))
                                                                                                    THEN
                              O (QUARTER= 5)) THEN OVERHAUL= 1
O (QUARTER= 22)) THEN OVERHAUL= 1
O (QUARTER= 1) OR (QUARTER= 2) OR (QUARTER= 3)
OR (QUARTER= 22) OR (QUARTER= 23))) THEN
                         AND
           UL=1:
CVERHAUL=1:

(UIC=589)

IF (UIC=590)

IF (UIC=591)

IF (UIC=601)

IF (UIC=601)
                         AND (QUARTER=4)
THEN CVERHAUI=1;
AND (QUARTER=5)
THEN CVERHAUI=1;
AND (QUARTER=24)) THE
AND (QUARTER=25)
                                                                      OR
                                                                             (OUARTER=9)
                                                                                                       OR
                                                                      CR
                                                                             (QUARTER=9)
                                                                                                       OR
                                                        THEN OVERHAUL=1
                                                               OR (QUARTER=26)))
                                                                                                    THEN
 CVERHAUI=1
    ((UIC=611)
OVERHAUL=
                         AND (QUARTER= 13)) THEN OVERHAUL=1THEN OVERHAUL=0
 IF
                                                       DEPFLT IS DEFINED TO CONTROL DUE TO DEPLOYMENTS.
 IN THIS
                SECTION THE VARIABLE
FOR
                 SHIP
                                  EFFECTS
```

```
EFFECT CCDES (-1,0,1) ARE NOW ASSIGNED TO EACH OF THE SHIPS BY UIC WITH USS SERUANCE (DD-963)-UIC 574 ASSIGNED -1.
                    THEN UICEFFO 1= 1: IF ((UIC NE 611) AND UICEFFO 1= 0; IF UIC=574 THEN UICEFFO 1=-1;
IF UIC=611
574)) THEN
                                                                                                  (UIC NE
IF UIC=604
574)) THEN
                   THE N UICEFF02=1; IF ((UIC UICEFF02=0; IF UIC=574 THEN
                                                                       NE 604) AND UICEFF02=- 1:
                                                                                                  (UIC NE
IF UIC=603
574)) THEN
                    THEN UICEFF03=1: IF UICEFF03=0: IF UICE574 THEN
                                                                      NE 603)
UICEFF03=-1:
                                                                                                  (UIC NE
IF UIC=602
574)) THEN
                    THEN UICEFF04=1: IF ((UIC UICEFF04=0: IF UIC=574 THEN
IF UIC=601
574)) THEN
                    THEN UICEFF05=1: IF ((UIC UICEFF05=0: IF UIC=574 THEN
                                                                       NE 601) AND (UIC NE UICEFF05=- 1:
IF UIC=600
574)) THEN
                    THEN UICEFF06=1: IF ((UIC UICEFF06=0: IF UIC=574 THEN
                                                                      NE 600) AND
UICEFF06=- 1:
                                                                                                  (UIC NE
IF UIC=599
574)) THEN
                    THEN UICEFF07=1: IF ((UIC UICEFF07=0: IF UIC=574 THEN
                                                                       NE 599)
UICEFF07=-1:
                                                                                                  (UIC NE
IF UIC=598
574)) THEN
                    THEN UICEFF08=1: IF ((UIC UICEFF08=0: IF UIC=574 THEN
                                                                       NE 598) AND UICEFF08=- 1;
                                                                                                  (UIC NE
IF UIC=591
574)) THEN
                    THEN UICEFF09=1: IF ((UIC UICEFF09=0: IF UIC=574 THEN
                                                                       NE 591)
UICEFF09=-1;
                                                                                                  (UIC
IF UIC=590
574)) THEN
                    THEN UICEFF10=1: IF ((UIC UICEFF10=0; IF UIC=574 THEN
                                                                       NE 590) AND UICEFF 10=- 1:
IF UIC=589
574)) THEN
                    THEN UICEFF11=1; IF ((UIC UICEFF11=0; IF UIC=574 THEN
                                                                       NE 589)
UICEFF 11=- 1:
                                                                                                  (UIC NE
IF UIC=588
574)) THEN
                    THEN UICEFF12=1: IF ((UIC UICEFF12=0: IF UIC=574 THEN
IF UIC=587
574)) THEN
                    THEN UICEFF13=1: IF ((UIC UICEFF13=0: IF UIC=574 THEN
                                                                                                  (UIC NE
IF UIC=586
574)) THEN
                    THEN UICEFF14=1; IF ((UIC UICEFF14=0; IF UIC=574 THEN
                                                                       NE 586)
UICEFF 14=- 1:
                                                                                                  (UIC NE
IF UIC=576
574)) THEN
                    THEN UICEFF15=1; IF ((UIC UICEFF15=0; IF UIC=574 THEN
                                                                                                  (UIC NE
IF UIC=575
574)) THEN
                    THEN UICEFF16=1: IF UICEFF16=C; IF UIC=574 THEN
                                                                      NE 575) AND UICEFF 16=- 1:
                                                                                                  (UIC NE
CERTAIN UN-LABELLED VARIABLES ARE
                                                                         NOW
                                                                                GIVEN
                                                                                                 LABEIS.
```

```
IABEI
SERVICE =NUMBER CF DAYS SINCE COMMISSIONING
PREWFNTY=IF SHIP WAS WITHIN WARRANTY PERIOD
UICEFF01=DD979--CCNOLLY
UICEFF02=DD978--SIUMP
UICEFF03=DD977--EFISCOE
UICEFF04=DD976--MERRILL
UICEFF05=DD975--C**BRIEN
UICEFF06=DD974--CCMTE DE GRASSE
UICEFF07=DD973--J YOUNG
UICEFF08=DD972--CIDENDORF
```

UICEFF09=DD971--C. R. RAY
UICEFF10=DD970--CARON
UICEFF11=DD969--PETERSON
UICEFF12=DD968--A. W. RADFORD
UICEFF13=DD967--EILIOT
UICEFF14=DD966--EWITT
UICEFF15=DD965--KINKAID
UICEFF15=DD965--KINKAID
UICEFF16=DD964--P. F. FOSIER
DEFFIT=DEPLOYED CUARTERS
UFILI++=PERCENT FIRST CLASS AND ABOVE ONBOARD
IFILL++=PERCENT SECOND CLASS AND BELOW ONBOARD
OVERHAUL=OVERHAUL QUARTERS, WITH C5 QUARTER AS 1;

REGRESSICN EQUATIONS ARE NOW RUN FOR EACH RATING, EACH DEPENDENT VARIABLE AND ALL THE INDEPENDENT VARIABLES.

PROC REG DATA=COMBO SIMPLE: MODELK1--T=

UICEFF01--UICEFF16 SERVICE PREWRNTY OVERHAUL DEPFIT HSDG+++
AFOT+++ ENAGE+++ PRAGE+++ PAYGR+++ YRACD+++ TMEGR++UFILL+++
LFILL+++;

CUTPUT CUT=EXPECTED P=PK1 PK2 PK3 PK4 PINDEX01 PMEMRAC PPRSCSE FTECHASS PM FS PT;

TITLE READINESS REGRESSIONS FOR THE +++ RATING-EIC DEPIOY T IT 2000;

FROC SORI DATA = EXPECTED; BY QUARTER;

FROC MEANS NOPRINT; EY QUARTER: VAR UFILL+++ LFILL++K1 K2 K3 K4 INCEX01 MEMRAC PRSCAUSE TECHASS M S T PK1 PK2 PK3 PK4 FINDEX01 PMEMRAC PPRSCSE PTECHASS PM PS PT;

APPENDIX B ANALYSIS MODELS

READINESS REGRESSIONS FOR THE ET RATING

DEP VARIABLE:	CUM OF	AL NUMBER OF	CASREPS
SOURCE DF MODEL 29 ERROR 358 C TCTAL 387 FOOT MSE DEF MEAN C.V.	SUM OF SULARES 942-761 3011-868 3954-629 2-900524 3-469072 83-61094	MEAN SQUARE 32.508992 8.413039	F VALUE PROBSF 3.864 0.0001
ROOT MSE DEF MEAN C.V.	2.900524 3.469072 83.61094	R-SQUARE ADJ R-SQ	0.2384 0.1767
VARIABLE CF	PARAMETER ESTIMATE	STANDARD ERROR	T FOR HO: PARAMETER=0
INTEFFFOO UNICCEPFFOO UNICCEPFFOO UNICCEPFFOO UNICCEPFFOO UNICCEPFFFOO UNICCEPFFFOO UNICCEPFFFOO UNICCEPFFFOO UNICCEPFFFOO UNICCEPFFFOO UNICCEPFFFOO UNICCEPFFFOO UNICCEPFFFOO UNICCEPFFFOO UNICCEPFFFOO UNICCEPFFFOO UNICCEPFFFOO UNICCEPFFFOO UNICCEPFFFOO UNICCEPFFFOO UNICCEPFFFOO UNICCEPFFFOO UNICCEPFFOO UNICCEPFFFOO UNICCEPFFFOO UNICCEPFFFOO UNICCEPFFOO UNICC	ESTIMATE 4.6553 4665132 466614742 41.666513 496661474431 41.6666132 49.64661474431 41.6666132 49.6466134 49.64666134 49.6466134 49.6	ERR 0R 434833 002869715 0082869715 006808592503514 00686970864255745 00685925745947 006859377993169949 006859377993169979 006859377993169979 0077593145088 00776668779318992 00776868779318992 00776868779318992 0077688779318992 007768891992 007768891992 007768891992 007768891992 007768891992 007768891992 007768891992 007768891992 007768891992	02.1410 -1.145241 -0.18524
DEP VARIABLE:	¥ 2 ጥርጥ	AT. NUMBER OF	C-2 CASREPS
SOURCE DF MODEL 29 ERRCE 358	SCUARES 840.056 2725.972	MEAN SQUARE 28.967446 7.614448	F VALUE PROB>F 3.804 0.0001
SOURCE DF MODEI 29 ERRCE 358 C TCIAL 387 FOCT MSE C FP MEAN C.V.	SUM OF SCUARES 840.056 2725.972 3566.028 2.759429 3.152062 87.54362	R-SQUARE ADJ R-SQ	0.2356 0.1736
	PARAMETER	STANDARD	T FOR HO:

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VARIABLE
                                     DF
                                                             ESTIMATE
                                                                                                                      ERROR
                                                                                                                                              PARAMETER=0
                                             1.655488

-0.691720

0.114772

1.1111736

0.274797885

-0.42797885

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-0.42797887

-0.227072

-1.331668977

-0.2270728

-1.03010191620

-0.366962169

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-0.0036595487

-0.0035595487

-0.0055847
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                                                                                                       NUMBER OF
MEAN
SQUARE
0.088946
0.058819
                                                                                  TOT AL
DEP
              VARIABLE:
                                                                                                                                           C-4 CASREPS
                                                               SUM OF
SCUARES
579431
057167
6.636598
242526
0.059278
SOURCE
MODEL
ERRCE
C TOTAL
FOOT
LFP
C.V.
                                DF
29
358
387
MSE
                                                                                                                                           F VALUE
1.512
                                                                                                                                                                       PROB>F
0.0464
                                                             21300
                                                         22
                                                                                                           R-SQUARE
ADJ R-SQ
                                                                                                                                                                0.1091
                             M
                                EAN
                                                        PARAMETER
ESTIMATE
                                                                                                                                              T FOR HO:
PARAMETER=0
                                                                                                           STANDARD
VARIABLE
                                    DF
                                                                                                                     ERROR
                                                                                           0.6689536
0.0579927
0.056919
0.055898570
0.055898570
0.05556847
0.055524811
0.055524811
0.059925
0.055091436
0.055091436
0.058467029
0.05567029
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5538888064738550364429551758442955175397662748995
                                                                                                                                                               7303404171109240192807
7303404171109240192807
                                       1111111111111111111
                                                0.01
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0.002949814
0.024366
0.014592
0.032425
0.020003
0.00236473
0.0004619287
                                                                                                                               0.002680304

-0.042732

-0.0081334

0.001442058

0.024868

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.0003693651

0.000448592
       AFOTET
ENAGEET
PRAGEET
PAYGEET
YRACCET
TMEGRET
UFILLET
LFILLET
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1.754
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0.714
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       DEP
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                                                                                                                                                                                                                                        LOG-TRANSFORMED
                                                   VARIABLE:
                                                                                                                                                                                                                                                                                                                                                                                          READINESS
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           INDEX
   (NPS)
                                                                                                                                               SUM OF
SCUARES
48.388533
193.058
211.446
0.734348
0.756650
97.0525
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SQUARE
1.668570
0.539267
    SOURCE
MODEL
ERROR
C TOTAL
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C FP
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29
358
387
MSE
MEAN
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3.
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094
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0.0001
                                                                                                                                                                                                                                                                         R-SQUARE
ADJ R-SQ
                                                                                                                                                                                                                                                                                                                                                                                                            0.2004
0.1356
                                                                                                                                                PARAMETER
ESTIMATE
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PARAMETER=0
                                                                                                                                                                                                                                                                          STANDARD
        VARIABLE
                                                                                               LF
                                                                                                                                                                                                                                                                                                    ERROR
                                                                                                                                                                                                                                      2.017537582
0.172336582
0.172337882
0.1778513588
0.16988266664177842688886664417784264499221
0.15559444992015594479200.1556494015594479200.1554666694920100873371879200.00873371879200.00873371879200.00873371879200.0013933
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02000240002000134000010020100
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                                                                                                        111111
        DEP VARIABLE:
                                                                                                                                                PRSCAUSE TOTAL OF
                                                                                                                                                                                                                                                                                                                     PRESUMED
                                                                                                                                                                                                                                                                                                                                                                                                   PERSONNEL-EASED
CAUSES
                                                                                                                                                                 SUM OF
SCUARES
100.935
477.385
578.320
.154763
.798969
44.5316
                                                                                                                                                                                                                                                                          ME AN
SQUARE
3.480504
1.333478
 MODEL
ERROR
C TOTAL
RCCT
DEP 1
                                                                                     DF
29
358
387
MSE
                                                                                                                                                                                                                                                                                                                                                        F VALUE 2.610
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0.0001
                                                                                                                                                           1.
0.14
                                                                                                                                                                                                                                                                                                                                                                                                           0.1745
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ADJ R-SQ
                                                                                     FAN
                                                                                                                                                                                                                                                                                                                                                                 T FOR HO:
PARAMETER=0
                                                                                                                                                PARAMETER
ESTIMATE
                                                                                                                                                                                                                                                                          STANDARD
ERROR
        VARIABLE
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142313165204636865395982907231
145897535551681288517192194984
43143
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                                                                                                                                                                                                                                                                                                                             NUMBER
                                                                                                                                                                                                                                                                                                                                                                                                                         OF
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                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            ASSISTANCE
REQUESTS
                                                                                                                                                                                                                                    SUM OF
SCUARES
342471
30.750
12.093
217597
840206
                                                                                                                                                                                                                                                                                                                                                                         ME AN
SQ UA RE
2.804913
1.482543
        SOURCE
MODEL
ERROR
C TOTAL
FOOT
DEF
C.V.
                                                                                                                  DF
29
358
387
MSE
EAN
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1.
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892
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0.0043
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1.014
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ADJ R-SQ
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0627
                                                                                                        M
                                                                                                                                                                                                   PARAMETER
ESTIMATE
                                                                                                                                                                                                                                                                                                                                                                        STANDARD
ERROR
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PARAMETER=0
         VARIABLE
                                                                                                                                DF
       6395629

63952984

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8449425954984273820298
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0.014809
0.122331
0.073256
0.162787
0.100425
0.011872
0.2319103
03155535
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0.273070
0.074675
0.091483
0.120069
0.024314
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                     AFOTET
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2019
5019
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824
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                      DEP
                                                                                                VARIABLE:
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                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   HOURS
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                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              DUE
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          MAINTENANCE
                                                                                                                                                                                                                                                                                                          SUM OF
CUARES
992267
239421
231688
87.369
7.6886
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           MEAN
SQUARE
1999733
788378
                     SOURCE
MODEL
ERRCK
C TOTAL
FOOT
LEP
                                                                                                                                        DF
29
358
387
MSE
MEAN
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               F
2.
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537
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0.0001
                                                                                                                                                                                                                                                                                57840
40862
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28
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ADJ R-SQ
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 1704
1033
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ERROR
                                                                                                                                                                                                                                                              PARAMETER
ESTIMATE
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PARAMETER=0
                      VARIABLE
                                                                                                                                                                           CF
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208.417
2098.417
2012.0839
2115.84998
2115.84998
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211990.8831
11899.8899
11990.8831
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2187.623306
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CUARES
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PARAMETER=0
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PRAGEET 1 32.936377 105.621 0.312
PAYGRET 1 305.368 234.705 1.301
YRACCET 1 -234.539 144.792 -1.620
TMEGRET 1 4.676562 17.117115 0.273
UFILLET 1 -1.141933 3.343674 -0.342
LFILLET 1 4.003570 4.549637 0.880

READINESS REGRESSIONS FOR THE FTG RATING
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SOURCE MODEL ERRCR C TCIAL FOOT DEF C.V. NUMBER DEP VARIABLE: TOTAL OF CASREPS MEAN SQUARE 6.425900 1.909104 SUM OF SUM OF CUARES 86-351 79-641 65-992 381703 463731 -39602 256 356 385 MSE MEAN F VAL 3.366 VALUE PROE>F S168 0.0001 1. R-SQUARE ADJ R-SQ 0.2152 0.1513 PARAMETER ESTIMATE STANDARD T FOR HO: PARAMETER=0 ERROR VARIABLE DF ESTIMATE

4.1259402
-0.125993344
-0.125993344
-0.59933554
-0.99935544
-0.99935544
-0.90422353344
-0.9057171
-0.0042353344
-0.1259856
-0.0257171
-0.0028368161
-0.002836861
-0.00772254
-0.007732554
-0.0077432
-0.0075499
-0.0063487 995337884399303052360127375009996 0.53153254884399303052360127375009996 0.5315325488439930305998160 0.60532360127375009996 0.60532360127375009996 0.60532360127375009996 0.60532360127375009996 111111111111111111111 0.00 DEP VARIABLE: OF C-2 CASREPS TOT AL NUMBER SUM OF CUARES 617516 40.447 14.065 112300 049223 6.0118 MEAN SQUARE 2.538535 1.237211 DF 29 356 385 MSE MEAN SOURCE MODEL ERRCR VALUE 052 S PROB>F 0.0014 RCE TOTAL FOCT DEP 73.45 5.10 R-SQUARE ADJ R-SQ 0.1432 PARAMETER ESTIMATE STANDARD ERROR T FOR HO: PARAMETER=0 VARIABLE DF

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CUARES
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SQUARE
1.756132
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SCUARES
1.373590
8.582002
9.955592
0.369413
0.324654
113.7867
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SQUARE
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CUARES
562612
501514
064126
54.205
80.855
9.8439
                                                                                                                                                                                                                                                                                                                                                                                                                                 MEAN
SQUARE
1536642
568824
  SOURCE
MODEL
ERROR
C TOTAL
FOOT
LEF
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                                                                                                                                                                                                                        202
247
7
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218.87657
218.87657
178.2883
166.475883
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SCUARES
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289317383
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901.493
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MSE
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ADJ R-SQ
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PARAMETER=
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ESTIMATE
                                                                                                                                                                                                                                                                                                                                                                                                                  STANDARD
    VARIABLE
                                                                                                                                           CF
                                                                                                                                                                                                                                                                                                                                                                                                                                                           ERROR
                                                                                                                                                                                                                                                                                                                                                                                                                   1755.949
228.966
     INTERCEPUICEFF01
                                                                                                                                                                                                                                       2701.961
188.726
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UICEFF02 1 -61.250453 261.634 -0.234
UICEFF03 1 -262.082 231.6004 -1.132
UICEFF04 1 -315.005 198.962 -1.583
UICEFF06 1 -239.184 213.700 -1.119
UICEFF07 1 425.458 239.319 1.778
UICEFF08 1 -410.572 205.097 -2.002
UICEFF09 1 178.037 232.701 0.765
UICEFF10 1 216.348 207.458 1.043
UICEFF11 1 -39.620958 188.521 -0.210
UICEFF12 1 29.771416 199.119 0.150
UICEFF13 1 -128.771 210.603 -0.611
UICEFF13 1 -128.771 210.603 -0.611
UICEFF15 1 21.757796 188.381 0.115
UICEFF16 1 565.045 189.418 2.983
UICEFF16 1 -0.154128 0.121025 -1.274
UICEFF16 1 -0.154128 0.121025 -1.274
UICEFF16 1 -0.5650 189.418 -2.983
DEPFIT 1 -30.579321 114.775 -0.266
HSDGFTG 1 -18.221291 7.48819 -2.3885
DEPFIT 1 -30.579321 114.775 -0.266
HSDGFTG 1 -18.221291 7.48819 -2.585
PRAGEFTG 1 72.858136 7.433942 -0.138
AFOTFTG 1 -18.221291 7.48819 -2.585
PRAGEFTG 1 72.858136 131.472 0.5544
UFILIFTG 1 74.587545 68.322607 1.098
UFILIFTG 1 -0.654760 1.686372 2.404
```

READINESS REGRESSIONS FOR THE FTM RATING

DEP VARIABLE:	K1 TOTAL SUM OF	NUMBER OF	CASREPS
SOURCE DF MODEL 29 ERRCE 339 C TOTAL 368	CCHADEC	MEAN SQUARE 2.074452 0.990553	F VALUE PROB>F 2.094 0.0011
FCCI MSE DEP MEAN C.V.	60.159121 335.798 395.957 0.995265 0.766938 129.7713	R-SQUARE ADJ R-SQ	0.1519 0.0794
VARIABLE DF	PARAMETER ESTIMATE	STANDARD ERROR	T FOR HO: PARAMETER=0
INTERCEF UICEFFF01 UICEFFF03 UICCEFFF04 UICCEFFF06 UICCEFFF06 UICCEFFF08 UICCEFFF09 UICCEFFF10 UICCEFFF11 UICCEFFF11 UICCEFFF11 UICCEFFF11 UICCEFFF11 UICCEFFF11 UICCEFFF11 UICCEFFF11 UICCEFFT11 UICCEFFF11 UICCEFFF11 UICCEFFT11 UICC	-1.012433 0.179129 -0.036056 0.153040 -0.136147 0.011620 0.112573 0.123494 -0.2267285 -0.0725937 0.131401 -0.2224438 -0.122317 0.162527 -0.4753373 -0.4753373 -0.8331894 0.00478377 0.010144	1.7508661 0.2446899 0.22483127 0.22483127 0.22481308 0.22481308 0.22441884 0.22441884 0.22441884 0.222203508664 0.2222245086647 0.2222245086647 0.2255059350 0.2255059350 0.2255059350 0.22550594	-0.1.24 -0.1.24 -0.1.24 -0.1.24 -0.1.24 -0.1.24 -0.25

```
ENAGEFTM
PRAGEFIM
PAYGEFIM
YRACCFTM
TMEGRFTM
UFILLFIM
LFILIFTM
                                                                                                                                                                  C68020
110762
120636
155460
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074375
131109
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842926
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489
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                                                                                                                                                                                                    TOTAL NUMBER OF
                                                                                                                                                                                                                                                                                                                                         C-2 CASREPS
     DEP VARIABLE:
                                                                                                                                                SUM OF
SUM OF
SCOARES
4.654137
265.233
0.885109
0.604336
146.4598
                                                                                                                                                                                                                                                            MEAN
SQUARE
1.884625
0.783419
  SOURCE DF MODEL 29 ERROB 339 C TCTAL 368 ROOT MSE DEP MEAN C.V.
                                                                                                                                                                                                                                                                                                                                         F VALUE 2.406
                                                                                                                                                                                                                                                                                                                                                                                                           PROB>F
0.0001
                                                                                                                                                                                                                                                             R-SQUARE
ADJ R-SQ
                                                                                                                                                                                                                                                                                                                                                                                                           1707
                                                                                                                                        PARAMETER
ESTIMATE
                                                                                                                                                                                                                                                                                                                                                 T FOR HO:
PARAMETER=0
                                                                                                                                                                                                                                                              STANDARD
                                                                                                                                                                                                                                                                                       ERROR
    VARIABLE
                                                                                         CF
                                                                                                                     -0.651309
0.048110
0.048110
0.048654
-0.04627818
-0.04627818
-0.12481717
-0.1348520
-0.1855157
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-0.13734864
-0.13344824
-0.16544171
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-0.16544871
-0.16544871
-0.16549824
-0.1654355
                                                                                                                                                                                                                                  1.557075
0.219500
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0.20545116
0.20036934
0.19568535
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0.1155257
0.1165227
0.07651493
0.07761493
0.0779426443
0.0779426443
0.0779426351
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    DEP
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                                              VARIABLE:
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(NPS)
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CUARES
956042
826097
782138
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167338
5.0674
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SQUARE
0.136415
0.067334
                                                                              DF
29
339
368
MSE
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026
   SOURCE
MODEL
ERROF
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0.0018
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PARAMETER=0
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0.06433933
0.0657469469
0.06587969469
0.065894697
0.066376974412
0.05589449
0.0558974412
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45241336763488687422605379318
958995849532165579318
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958995849538826579318
958995849538826579318
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                                                                                                                              VARIABLE:
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                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   TOTAL
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           HOURS
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      DOWNTIME
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     TO
                 DEP
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               DUE
MAINTENANCE
                                                                                                                                                                                                                                                                                                                                                                                                                                    SUM OF
CUARES
269633
908263
177896
75.929
50.2333
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           MEAN
SQUARE
285160
141322
             SOURCE
MODEL
ERRCE
C TOTAL
FOOT
LEP
C.V.
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    VALUE
018
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0.0019
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563
25
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ADJ R-SQ
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  0.1472
                                                                                                                                                                                              M
                                                                                                                                                                                                                                                                                                                                                                    PARAMETER
ESTIMATE
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 STANDARD
ERROR
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          T FOR HO:
PARAMETER=0
                 VARIABLE
                                                                                                                                                                                                                                          DF
             2198483311
2198484332883311
2198484332883311
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21984843776
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958268905362331322395301
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76.537781
-119.024
-34.490445
-4.668214
-0.948390
-0.191965
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49.522133
32.969739
3.373444
0.804018
0.696104
    PRAGEFTM
PAYGEFTM
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TMEGFFTM
UFILLFTM
LFILLFTM
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403
046
384
180
276
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                                                                                                                                                                                                                                           1
                                                                                                                                                                                                                                           111
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 IRS DOWNTIME DUE MEAN SQUARE F VALUE 381250 1.499 254331
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               TOTAL HOURS
      DEP VARIABLE:
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              TC
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            SUPPLY
                                                                                                                                                                                                                                                                                                                                                                  SUM OF
SCUARES
11056247
86218344
97274591
504.313
274.060
184.0157
    SOURCE
MODEL
ERROR
C TCTAL
ROOT
LEF
C.V.
                                                                                                                                                                                              DF
29
339
368
MSE
E AN
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       PROB>F
0.0505
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ADJ R-SQ
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       1137
0378
                                                                                                                                                                         M
                                                                                                                                                                                                                                                                                                                                             PARAMETER
ESTIMATE
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           STANDARD
ERROR
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           T FOR HO:
PARAMETER=0
      VARIABLE
                                                                                                                                                                                                                      DF
                                                                                                                                                                                                                                                                                                                   9148.5574

-23.5574

-23.5574

-62.1553.7575

-62.1553.775

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CUARES
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  SOURCE DF MODEL 29 ERRCE 339 C TCTAL 368 FOOT MSE DEP MEAN C.V.
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ADJ R-SQ
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READINESS REGRESSIONS FOR THE DS RATING

DEP VARIABLE:	K1 TOTAL	NUMBER OF	CASREPS
SOURCE DF MODEL 29 ERROR 357 C TOTAL 386	SUM OF SCUARES 55. €50098 3 16. 257 371. 907 0. 941209 0. 682171 137. 9726	MEAN SQUARE 1.918969 0.885874	F VALUE PROB>F 2.166 0.0006
ROOT MSE DEF MEAN C.V.	0.941209 0.682171 137.9726	R-SQUARE ADJ R-SQ	0.1496 0.0806
VARIABLE CF	PARAMETER ESTIMATE	STANDARD ERROR	T FOR HO: PARAMETER=0
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SCUARES
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SQUARE
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SQUARE
165907
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DEP
(SPCC)
                                                                                                                                                                                                                                                                                                                                              LOG-TRANSFORMED
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   READINESS
                                                                                                                                                                                                                             MEMRAC
                                                                       VARIABLE:
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                INDEX
                                                                                                                                                                                                                                                   SUM OF
CUARES
707427
05.958
73.665
190482
300506
6.1599
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SQUARE
334739
417248
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29
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MSE
MEAN
      SOURCE
MODEL
ERROR
C TOTA
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FCO
DEP
C. V
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EP
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ADJ R-SQ
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ESTIMATE
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ERROR
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PARAMETER=0
       VARIABLE
                                                                                                                                      CF
     2.919179
0.3669591
0.2769399
0.297283990
0.2972883990
0.267788555
0.26763351
0.26576656763351
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0.2626946150
0.262331438
0.2763331433
0.1513399
0.10180627
0.10180627
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792137744592716
78552070144593917229
7855207014459391705
7855207016249381317
78552070162493897016249389701624938970162493897016249399744224
7856244232016249399744224
7856249399744232016249399744224
7856249399744232016249399744224
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5007510401076402829132430
10076402829132430
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-0101...
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502995
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0.089424
0.012071
0.001866692
0.00351239
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0.744
0.902
0.241
1.510
      PAYGEDS
YRACEDS
TMEGEDS
UFILLDS
LFILIDS
                                                                                                                      1
                                                                                         111
                                                                                                       0
                                                                                                                             PRSCAUSE TOTAL OF
                                                                                                                                                                                                                                                                           PRESUMED PERSONNEL-EASED
       DEP VARIABLE:
CAUSES
                                                                                                                                            SUM OF
SCUARES
198159
132590
330749
464820
219638
11.6298
                                                                                                                                                                                                                                      MEAN
SQUARE
0.386143
0.216058
                                                                257
357
386
MSE
MEAN
                                                                                                                                                                                                                                                                                                                 F VALUE
1.787
      SOURCE
MODEL
ERRCE
C TOTA
                                                                                                                                                                                                                                                                                                                                                                                    PRCB>F
0.0087
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77.
88.
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                     TOTAL
FCCI
DEP
C.V.
                                                                                                                                                                                                                                                                                                                                                      0.1268
0.0558
                                                                                                                                                                                                                                      R-SQUARE
ADJ R-SQ
                                                                                                                             PARAMETER
ESTIMATE
                                                                                                                                                                                                                                                                                                                  T FOR HO:
PARAMETER=0
                                                                                                                                                                                                                                      STANDARD
ERROR
       VARIABLE
                                                                                   CF
                                                                                                                                                                                                      ERROR

1.139781
0.14443
0.108134
0.11660571
0.11084777
0.1084777
0.1044798
0.109464318
0.099464318
0.099464318
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0.0994747
0.1084939
0.007789334915
0.00349752502644989
0.00349752502644989
0.00349779
0.00071371
                                                                                                     -1.534870728

0.008 16440728

0.008 164707587

-0.012864996

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      DEP VARIABLE:
                                                                                                                                     TECHASS
                                                                                                                                                                                                          NUMBER
                                                                                                                                                                                                                                                                    OF
                                                                                                                                                                                                                                                                                                                                                                                      ASSISTANCE
                                                                                                                                                                                                                                                                                                   TECHNICAL
REQUESTS
                                                                                                                                                    SEM OF
CUARES
772912
21.868
42.641
584266
260982
3.8722
                                                                                                                                                                                                                                      MEAN
SQUARE
0.716307
0.341367
     SOURCE
MODEL
ERROF
C TOTAL
FOOT
DEP
C.V.
                                                                          DF
29
357
386
MSE
                                                                                                                                                                                                                                                                                                                  F VALUE
2.098
                                                                                                                                              S
                                                                                                                                                                                                                                                                                                                                                                             PROB>F
0.0010
                                                                                                                             20.
                                                                                                                                     0.
                                                                                                                                                                                                                                      R-SQUARE
ADJ R-SQ
                                                                                                                                                                                                                                                                                                                                                       0.1456
                                                            MEAN
                                                                                                                             PARAMETER
ESTIMATE
                                                                                                                                                                                                                                                                                                                   T FOR HO:
PARAMETER=0
                                                                                                                                                                                                                                        STANDARD
      VARIABLE
                                                                                   CF
                                                                                                                                                                                                                                       1.432674
0.177790
                                                                                                                                                                                                                                                                                                                                                      -0.709
-1.539
      INTERCEP
UICEFF01
                                                                                                                             -1.016186
-0.273653
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                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    RS DOWNTIME MEAN SQUARE F V. 356367 1.5
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       HOURS
      DEP
                                                                                               VARIABLE:
                                                                                                                                                                                                                                                                                                                          S
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                TOTAL
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               DUE
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          TO
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            SUPPLY
                                                                                                                                                                                                                                                                                                                                                                                          SUM OF
SCUARES
10334629
84797534
95132163
487.369
221.602
210.4336
  SOURCE
MODEL
ERRCE
C TOTAL
ROOT
LEF
C.V.
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    VALUE
500
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        PROB>F
0.0497
                                                                                                                                                                                                                                 DF 297 8 SE AN
                                                                                                                                                                                                             33ME
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         R-SQUARE
ADJ R-SQ
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        0.1086
0.0362
                                                                                                                                                                                      M
                                                                                                                                                                                                                                                                                                                                                                   PARAMETER
ESTIMATE
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         T FOR HO:
PARAMETER=0
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           STANDARD
         VARIABLE
                                                                                                                                                                                                                                      CF
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              ERROR
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                1 195.072
148.380
113.380
122.1686
108.736
113.70493
1109.5666
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794015
545428
098127
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4.941607
0.764200
1.437928
    YRACEDS
TMEGRDS
UFILIDS
LFILIDS
                                                                                                                                                                                                                                      39.
-5.
-1.
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-1.172
-2.022
0.764
                                                                                                                                                                  1111
     DEP VARIABLE:
                                                                                                                                                                                                                                                                                                                                                                                                                                HOURS DOWNTIME
                                                                                                                                                                                                           T
                                                                                                                                                                                                                                                                                                                                           TOTAL
                                                                                                                                                                                                                                                    SUM OF
SQUARES
25055067
74991221
00046288
700.122
415.708
168.4169
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     MEAN
UARE
3968
0171
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174
200
7
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29
357
386
MSE
MEAN
  SOURCE
MODEL
ERRCR
C TCTA
                                                                                                                                                                                                                                                                                                                                                                                                                                                                           SQ
86
49
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763
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             PROE>F
0.0101
                              TCTAL
ROCT
LFF
C.V.
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  0.1252
                                                                                                                                                                                                                                                                                                                                                                                                                                             R-SQUARE
ADJ R-SQ
                                                                                                                                                                                                                                                                                                                                                                                                                                            STANDARD
ERROR
                                                                                                                                                                                                                                      PARAMETER
ESTIMATE
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PARAMETER=0
    VARIABLE
                                                                                                                                                     CF
                                                                                                                                                                                                                                                                                                                                                                                                                                             1716.76459
174.88897
174.8399120
175.3399120
1653.399120
1657.33573363
11576.33573363
11577.75571146767
14595.54111
16875998830
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READINESS REGRESSIONS FOR THE STG RATING

DEP V	ARIABLE:	K2 TOTAL	NUMBER OF	C-2 CASREPS
SOURC MODEL ERROR C TCI	29 356	SUM OF SQUARES 20.268807 164.200 184.469	MEAN SQUARE 0.698924 0.461236	F VALUE PROB>F 1.515 0.0457
E D	OOT MSE FF MEAN	0.679144 0.427461 158.8785	R-SQUARE ADJ R-SQ	0.1099 0.0374
VARIA	BLF CF	PARAMETER ESTIMATE	STANDARD ERROR	T FOR HO: PARAMETER=0
INTER	CEF 1 F01 1	0.918776 -0.033838	1.708023 0.166122	0.538

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CUARES
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705198
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  SOURCE
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ADJ R-SQ
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PARAMETER=0
     VARIABLE
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YRACDSTG 1 -8.1C7961 32.036753 -0.253
TMEGFSIG 1 12.738330 5.258269 2.423
UFILISTG 1 1.195055 0.782639 1.527
LFILISTG 1 1.110254 1.324097 0.838
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READINESS REGRESSIONS FOR THE IC RATING

DEP VARIABLE:	CUM OD	AL NUMBER OF	CASREPS
SOURCE DF MODEL 29 ERROR 259 C TCTAL 288 ROOT MSE DEF MEAN C.V.	SUM OF SCUARES 61.710516 175.376 237.087 0.822877 0.657439 125.164	MEAN SQUARE 2.127949 0.677127	F VALUE PROB>F 3.143 0.0001
ROOI MSE DEF MEAN C.V.	0.822877 0.657439 125.164	R-SQUARE ADJ R-SQ	0.2603 0.1775
VARIABLE CF	PARAMETER ESTIMATE	STANDARD ERROR	T FOR HO: PARAMETER=0
INTERCEP 1 UICEFFF002 UICEFFF004 UICCEFFF0067 UICCEFFF0067 UICCEFFFF009 UICCEFFFF112 UICCEFFFF112 UICCEFFFF114 UICCEFFFI11 UICCEFFFI11 UICCEFFFI11 UICCEFFFI11 UICCEFFFI11 UICCEFFFI11 UICCEFFFI11 UICCEFFFI11 UICCEFFFI11 UICCEFFFIIC UICCEFFIIC UICC	ESTIMATE -0.197203 -0.4741574 -0.120233 -0.4741574 -0.151683 -0.4861683 -0.4861683 -0.486169647 -0.2449841 -0.23049841 -0.32476312 -0.3244681 -0.324665117 -0.496655143 -0.496655143 -0.0126553333997 -0.012655	ERR OR 1.4471163 0.211163 0.209480 0.209400 0.2018144 0.2012947 0.20169538229 0.20169538229 0.201758228 0.201758228 0.2017584893 0.2018181898 0.005506213361 0.005506213361 0.00550621396	918345093444668052532036240083 458286393221767625207885672946612334 1-1-240200111-1-311-00001200011-1-1-1-1-1-1-1-1-1-1-1-1-1
DEP VARIABLE:	עט יייט יייט יייט		C-2 CASREPS
SOURCE DF MODEL 29 ERRCF 259 C TOTAL 288	55. 432164 154. 935	1.911454	F VALUE PROB>F 3.195 0.0001
ROOT MSE DEP MEAN C.V.	SUM OF SCUARES SCUARES 154.935 210.367 0.773436 0.615917 125.5747	R-SQUARE ADJ R-SQ	0.2635 0.1810
VARIABLE CF	PARAMETER ESTIMATE	STANDARD ERROR	T FOR HO: PARAMETER=0
INTERCEP 1	2.38088 7	1.360153	1.750

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0.19848494
0.1996889499
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        DEP
                                                                                                                   VARIABLE:
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(NPS)
                                                                                                                                                                                                                                                                                                                                                SCM OF
SCUARES
5.651640
18.107128
23.758768
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144.5308
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SQUARE
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069912
        SOURCE
MODEL
ERRCF
C TOTAL
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ADJ R-SQ
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ERROR
          VARIABLE
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SCUARES
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68.383646
80.013841
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                                                                                                         MEAN
SQUARE
0.401041
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  SOURCE
MODEL
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MSE
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1.519
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                                                                                                         R-SQUARE
ADJ R-SQ
                                                                                                                                                            0.1454
                                                         PARAMETER
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PARAMETER=0
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                                             -1.5140748
-0.27627338
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MAINTENANCE
                                                            SUM OF
SCUARES
8924397
42309472
51233868
404.175
201.685
200.3988
                                                                                                                MEAN
SQUARE
307738
163357
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MSE
  SOURCE
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1.884
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  ERRCR
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                                                                                                                                                            0.1742
                             MEAN
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PARAMETER=0
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426594
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CUARES
227793
487890
715683
53.142
01.301
2.7561
SOURCE
MODEL
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ERROR
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PARAMETER=0
      VARIABLE
                                                                                                                                                                                                                                                                                                                                                              CF
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PAYGRIC 1 -143.925 94.910537 -1.516
YRACCIC 1 -4.015163 66.311707 -0.061
TMEGRIC 1 1.794744 7.616991 0.236
UFILIIC 1 1.210626 0.879296 1.377
LFILIIC 1 -0.979173 1.822758 -0.537
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READINESS REGRESSIONS FOR THE EM RATING

DEP VARIABLE:	K1 TOTAL	NUMBER OF MEAN	CASREPS
DEP VARIABLE: SOURCE DF MODEL 29 ERRCE 259 C TOTAL 288 RCCI MSE DEP MEAN	SUM OF SCUARES 112.313 551.687 6 64.000 1.459475 1.294118 112.7776	SQUARE 3.872857 2.130066	F VALUE PROB>F 1.818 0.0081
ROCI MSE DEP MEAN C.V.	1 • 459475 1 • 294118 112 • 7776	R-SQUARE ADJ R-SQ	0.1691 0.0761
VARIABLE CF	PARAMETER ESTIMATE	STANDARD ERROR	T FOR HO: PARAMETER=0
INTERFECT 1 UICEFFF003 1 UICEFFF005 1 UICCEFFF006 1 UICCEFFF008 1 UICCEFFF008 1 UICCEFFF009 1 UICCEFFF11 1 1 UICCEFFF1 1 1 1 UICCEFFF1 1 1 1 UICCEFFF 1 1 2 1 UICCEFFF 1 1 1 1 UICCEFFF 1 1 2 1 UICCEFFF 1 1 1 1 1 1 1 1 UICCEFFF 1 1 1 1 1 1	1. 613699 -0. 613693 -0. 1796333 -0. 12766433 -0. 26382245 -0. 2659245 -0. 2659245 -0. 5372035 -0. 53720300 -0. 5372033 -0. 5372033 -0. 5372033 -0. 191092 -0. 191092 -0. 3415138 -0. 66507483 -0. 66507483 -0. 66507483 -0. 66507483 -0. 66507483 -0. 66507481 -0. 66507481 -0. 66507481 -0. 66607481 -0. 6	ERR OR 2.70578234 0.38792434 0.39764405 0.4476495 0.44764972 0.43764962657 0.437648990659 0.437648990659 0.4387722334 0.4387722334 0.4387722334 0.44848927 0.2667824 0.211259 0.3817931 0.3817931 0.3817931	757576 97576 97576 97576 9876 9876 9876 9876 9876 98771 98771 98773 98771 98773 9773 9
DEP VARIABLE:	K2 TOTAL	NUMBER OF	C-2 CASREPS
SOURCE DF MODEL 29 ERROR 259 C TOTAL 288	SUM OF SCUARES 81.461588 466.566 548.028 1.342167 1.166090	MEAN SQUARE 2.809020 1.801413	F VALUE PROB>F 1.559 0.0383
FOOT MSE DEF MEAN C.V.	1.342167 1.166090 115.0998	R-SQUARE ADJ R-SQ	0.1486 0.0533
VARIABLE CF	PARAMETER ESTIMATE	STANDARD ERROR	T FOR HO: PARAMETER=0

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2.487712
0.3396621
0.33991495621
0.33491562
0.3349328
0.33591469395
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      DEP
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                                                    VARIA ELE:
                                                                                                                                                                                                                                                                                                                                                                                                              READINESS
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    INDEX
(SPCC)
                                                                                                                                                                                  SUM OF
CUARES
69.493
23.140
92.633
782736
514265
6.6574
                                                                                                                                                                                                                                                                                    MEAN
SQUARE
5.844571
3.178148
    SOURCE
MODEL
ERROR
C TCTA
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259
288
MSE
MEAN
                                                                                                                                                                                                                                                                                                                                                                         F VALUE
1.839
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1.034
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0.0071
                 POR TOTAL ROOT DEF
                                                                                                                                                                                                                                                                                       R-SQUARE
ADJ R-SQ
                                                                                                                                                                                                                                                                                                                                                                                                                               0.1708
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ESTIMATE
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ERROR
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PARAMETER=0
      VARIABLE
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      INTERCEP
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-0.20334

-0.384270

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-1.11538928

-0.2033671

-1.11538928

-0.20334555

-0.6845570

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-0.03534620

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CAUSES
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CUARES
317553
58.738
88.055
782871
474048
5.1458
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SQUARE
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ADJ R-SQ
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ERROR
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0.048381
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0.008338091
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      LFILLEM
      DEP
                                             VARIABLE:
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                                                                                                                                                                                                                                                                                        HOURS
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                                                                                                                                                                                                                                                                                                                                                                                                                              DUE
                                                                                                                                                                                                                                                                                                                                                                                                                                                                     TO
MAINTENANCE
                                                                                                                                  SUM OF
SCUARES
30868466
170098105
200966571
810.401
544.699
148.7796
                                                                                                                                                                                                                                                          MEAN
SQUARE
1064430
656749
    SOURCE
MODEI
ERROR
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ROOT
DEF
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29
259
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1 MSE
MEAN
                                                                                                                                                                                                                                                                                                                       F
1.
                                                                                                                                                                                                                                                                                                                                        VALUE
621
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0.0270
                                                                                                                                                                                                                                                 R-SQUARE
ADJ R-SQ
                                                                                                                                                                                                                                                                                                                                                                       0.1536
0.0588
                                                                                                                                  PARAMETER
ESTIMATE
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PARAMETER=0
                                                                                                                                                                                                                                                 STANDARD
     VARIABLE
                                                                                     DF
                                                                                                                                                                                                                                                                        ERROR
                                                                                                                                -15.625.07
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-14.839.11
-16.502.943.839.99
-16.325.44.88.21
-17.16.63.84.77
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                             READINESS REGRESSIONS FOR
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    DEP VARIABLE:
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                                                                                                                                                                                                                                          NUMBER OF
                                                                                                                                                                                                                                                                                                                       CASREPS
                                                                                                                                 SUM OF
SCUARES
38.638444
158.825
157.464
0.667936
0.448187
149.0308
                                                                                                                                                                                                                                                                                 MEAN
                                                                  DF
29
356
385
MSE
MEAN
    SOURCE
MODEL
ERRCE
                                                                                                                                                                                                                                                 SQUARE
1.332360
0.446138
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0.0001
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                                                                                                                                                                                                                                                                                                                               2.986
                    TOTAL
FOCI
EFP
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1302
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ADJ R-SQ
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STANDARD

T FOR HO:

PARAMETER

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0.10807164

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-00122011332220008375005344307
-103322000143128596484
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MEAN
SQUARE
0.958503
0.384086
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   DEP
                                           VARIABLE:
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SOURCE
MODEL
ERRCE
C TOTAL
FOOT
DEP N
                                                                                                                                                                                                                    SUM OF
SCUARES
7.796.735
164.531
0.619746
0.375648
164.9808
                                                                                                                 DF
29
356
385
MSE
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2.
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496
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0.0001
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0.1012
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ADJ R-SQ
                                                                                                     M
                                                                                                                  EAN
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PARAMETER=0
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ESTIMATE
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ERROR
   VARIABLE
                                                                                                                                                                                                                                                                                                                                  0.710358
0.151304
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0.003242078

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      DEP
                                             VARIABLE:
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                                                                                                                                                                                                                                                                                                                                                 READINESS
                                                                                                                                                                                                                                                                                                                                                                                                                                       INDEX
   (NPS)
                                                                                                                                SUM OF
SCUARES
2.221987
14.224731
16.446718
0.159893
0.110889
180.2632
                                                                                                                                                                                                                                            MEAN
SQUARE
0.076620
0.039957
                                                                 256
356
385
MSE
MEAN
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1.
                                                                                                                                                                                                                                                                                                                                 VALUE
918
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0.0036
   MODEL
ERROR
C TCIAL
ROOT
DEFE
       SOURCE
                                                                                                                                                                                                                                            R-SQUARE
ADJ R-SQ
                                                                                                                                                                                                                                                                                                                                                                      . 1351
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ESTIMATE
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PARAMETER=0
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      VARIABLE
                                                                                    DF
                                                                                                                                                                                                                                                                    ERROR
                                                                                                                             0.229118
0.048880
0.0494850
0.04688926
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     DEP VARIABLE:
                                                                                                                                PRSCAUSE TOTAL OF
                                                                                                                                                                                                                                                                                  PRESUMED PERSONNEL-EASED
CAUSES
                                                                                                                                       SUM OF
SCUARES
8.919458
6.116812
5.036269
0.430954
0.196891
218.8793
                                                                                                                                                                                                                                                          ME AN
SQUARE
307568
185721
   MODEL
ERROR
C TOTAL
ROOT
DFF
                                                             CF
296
385
385
MEAN
                                                                                                                                                                                                                                                                                                                  F
1.
                                                                                                                                                                                                                                                                                                                                 VALUE
656
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0.0199
                                                                                                                                                                                                                                            R-SQUARE
ADJ R-SQ
                                                                                                                                                                                                                                                                                                                                                                               1189
                                                                                                                                                                                                                                                                                                                                                                               0471
                                                                                                                                PARAMETER
ESTIMATE
                                                                                                                                                                                                                                                                                                                          T FOR HO:
PARAMETER=0
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      VARIABLE
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                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                TECHNICAL
MEAN
SQUARE
0.372665
0.219191
    DEP
                                                                                         VARIABLE:
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   NR OF
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 ASSISTANCE REQUESTS
  SOURCE
MODEL
ERRCR
C TCTAL
ROO
DEF
                                                                                                                                                                                 256
356
385
MSE
MEAN
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700
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                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   UE
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                R-SQUARE
ADJ R-SQ
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501
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ESTIMATE
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ERROR
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PARAMETER=0
      VARIABLE
                                                                                                                                                                                                                                DF
                                                                                                                                                                                                                                                                                                                                                                                                                               0.53
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SQUARE
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                                                                                                                                                                                       OF
                                                                                                                                      SUM OF
SCUARES
10 564563
46 545369
57 509 9 32
361 - 587
146 - 272
247 - 202
SOURCE
MODEL
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ADJ R-SQ
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PARAMETER=0
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ESTIMATE
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SUARES
500245
260989
761234
06.311
62.192
3.1073
SOURCE
MODEL
ERROR
C TOTAL
FOOT
DEP
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29
356
385
MSE
MEAN
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2.354
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0.0926
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ADJ R-SQ
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ESTIMATE
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ERROR
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PARAMETER=0
  VARIABLE
                                                                                 DF
                                                                                                                         -4.050278
-38.461776
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-0.311
 INTERCEPUICEFF01
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123.610
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UICEFF02 1 100.100 125.348 0.799
UICEFF03 1 7.902869 128.800 0.061
UICEFF04 1 101.685 117.581 0.865
UICEFF05 1 386.940 118.758 3.258
UICEFF06 1 -34C.909 153.999 -2.218
UICEFF07 1 -164.947 116.579 -1.415
UICEFF08 1 217.309 123.489 1.760
UICEFF10 1 -273.157 105.464 -2.590
UICEFF10 1 -273.157 105.464 -2.590
UICEFF11 1 -273.157 105.464 -2.590
UICEFF12 1 -188.948 113.700 -1.662
UICEFF13 1 235.043 110.958 2.118
UICEFF14 1 21.017699 99.777921 0.709
UICEFF15 1 70.741563 99.777921 0.709
UICEFF16 1 -130.546 110.315 -1.183
SERVICE 1 -0.067928 0.060723 -1.119
PREWENTY 1 -87.789826 101.184 -0.8685
DEPFIT 1 -2.289563 64.530452 -0.035
HSDGGMT 1 -2.535368 1.895255 -1.391
AFOIGMT 1 -2.635368 1.895255 -1.391
AFOIGMT 1 -2.635368 1.895255 -2.419
PAYGRGMT 1 -49.042083 20.269525 -2.419
PAYGRGMT 1 -49.042083 20.269525 -2.419
PAYGRGMT 1 -49.042083 3.581352 0.5044
UFILIGMT 1 0.692263 3.587167 1.046
LFILIGMT 1 -0.190910 0.579291 -0.330
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REALINESS REGRESSIONS FOR THE EN RATING

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K1
SUM OF
SQUARES
184.101 6.05
724.180
1.444039
1.515571
95.28017
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SQUARE
6.348307
2.085247
             VARIABLE:

RCE DF S
EI 29 1
CF 259 5
DEP
                                                                                                                                 NUMBER OF
                                                                                                                                                                         CASREPS
SOURCE DF
MODEL 29
ERRCE 259
C TOTAL 288
ECOT MSE
C FP MEAN
C.V.
                                                                                                                                                                   VALUE
3.044
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0.0001
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ADJ R-SQ
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ERROR
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PARAMETER=0
VARIABLE
                                             CF
                                                                                                                  3.937758
0.381343
0.370815
0.360865
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-1.8937333
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-1.106139959
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0.016966
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2.109
-1.422
-0.416
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TMEGREN
UFILLEN
LFILLEN
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SUM OF
SQUARES S
41.069 4.
71.374 1.
12.443
1.335640
101.0051
                                                                                                                 TOTAL NUMBER OF C-2 CASREPS
MEAN
SQUARE F VALUE PR
4.864447 2.673 0.
1.819977
  DEP VARIABLE:
MODEL 29
ERROR 259
C TCIAL 288
FOOT MSE
DEF MEAN
                                                                  S 1
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0.0001
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ADJ R-SQ
                                                                                                                                                                                                                              0.2303
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PARAMETER=0
                                                                                PARAMETER
ESTIMATE
                                                                                                                                                    STANDARD
  VARIABLE
                                                   DF
                                                                                                                                                                   ERROR
                                                               -3. 193472

-0. 648612

-0. 6127511

0. 655751

0. 644633

0. 6641633

-0. 56161936

-0. 81287376

-0. 81287376

-0. 4237566

-0. 4237579

-0. 4237579

-0. 2371876

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MEAN
SQUARE F
0.402879
0.204319
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  DEP VARIABLE:
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SUM CF

SQUARES

11.683496 0

52.91858C 0

64.602076

E 0.452016

N 0.148789

303.7971
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 SOURCE DF
MODEL 29
ERRCR 259
C TCTAL 288
ROOT MSE
DEF MEAN
C.V.
                                                                                                                                                                                           VALUE
1.972
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0.0030
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ADJ R-SQ
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0.0891
                                                                                PARAMETER
ESTIMATE
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ERROR
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(NPS)
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FS
119 0
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2.5637
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QUARE
810425
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                                           SUM
SQUAR
23.502
77.252
100.75
0.
0.
 SOURCE DF
MODEL 29
ERROR 259
C TCTAL 288
FOOT MSE
DEF MEAN
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                                                                                                                        VALUE
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0.0001
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                                                                                                  R-SQUARE
ADJ R-SQ
                                                     PARAMETER
ESTIMATE
                                                                                                                                   T FOR HO:
PARAMETER=0
                                                                                                  STANDARD
 VARIABLE
                                  CF
                                                                                                            ERROR
                                                                                        1.4892744
0.1402481
0.1402481
0.1364887
0.1365079
0.13702668603
0.1377221443
0.13732313443
0.143833332320
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0.14438239
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OUARES
34.990
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SQUARE
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4.858201
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ADJ R-SQ
                                                     PARAMETER
ESTIMATE
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ERROR
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PARAMETER=0
 VARIABLE
                                  DF
                                                     5.275616
-0.661707
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0.582070
 INTERCEP
UICEFF01
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7313629048310130162354474268853164253301888619652210947557542199957336425356245688386477468808856425552613752613
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CUA
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QUARE
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ADJ R-SQ
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ERROR
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PARAMETER=0
       VARIABLE
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SOURCE
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ADJ R-SQ
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ESTIMATE
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PARAMETER=0
  VARIABLE
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1766.50362

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 DEP VARIABLE:
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CUARES
827773
401831
229604
26.166
70.986
4.4894
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SQUARE
3338889
1503482
SOURCE
MODEL
ERRCR
C TOTAL
FCOT
LEP
C.V.
                                                                                                                                   96
389
486
12
10
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29
259
288
MSE
MEAN
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ADJ R-SQ
                                                                                                                                   PARAMETER
ESTIMATE
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PARAMETER=0
  VARIABLE
                                                                                     LF
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                                                                                                                            851.871
-430.834
-40.487696
-454.018
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323.807
314.867
306.419
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-1.
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 INTERCEPULCEFF01
ULCEFF02
ULCEFF03
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129
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84 - 0.35556 - 0.35556 - 0.35556 - 0.35556 - 0.35556 - 0.36866	306.658 314.356 312.657 329.294 300.1443 308.3851 329.2398 312.3798 312.0062 0.219 165.633 140.020 170.020 170.020 171.9993	0.355916996247335025316219 0.82690213541504025316646219 0.30806039886646219 0.30806039886646219 0.30806039886646219 0.30806039886646219 0.30806039886646219
-12.549517 -0.541110	25. 145993 2. 928246	
	953.0355 -035556 -035556 -1086.39933 -1086.55399 -1086.5539 -1086.5539 -1086.5539 -1086.5539 -1086.5539 -1086.5539 -1086.5539 -1086.5539 -1086.5539 -1086.5539 -1086.5539 -108	953.032 -267.355 1083.155 -186.396 -186.396 -186.396 -186.398 -186.398 -186.398 -186.398 -186.398 -186.398 -186.398 -186.399 -186.595 -186.730 -186.73

READINESS REGRESSIONS FOR THE GSM RATING

DEP VARIABLE:	K1 TOTAL SUM OF	NUMBER OF MEAN	CASREPS
SOURCE DF MODEL 29 ERROR 259 C TOTAL 288	SQUARES 185.991 826.728 1014.720 1.788777 2.031142	SQUARE 6.413495 3.199723	F VALUE PROB>F 2.004 0.0024
ROOT MSE DEF MEAN C.V.	1.768777 2.031142 88.06756	R-SQUARE ADJ R-SQ	0.1833 0.0918
VARIABLE CF	PARAMETER ESTIMATE	STANDARD ERROR	T FOR HO: PARAMETER=0
INTERFETO 1 UICCEFFF 0 0 1 UICCEFFF 0 0 1 UICCEFFF 0 0 0 1 UICCEFFF 1 1 1 UICCEFFF I 1 1 1 UICCEFFF I 1 1 UICCEFF I 1 1 UICCEFFF I 1 1 UICCEF	-0.28346 -0.283662 -0.293662 -0.764194 0.9554064 -1.060956 0.1317627 -0.648809 -0.7938297 -0.7938297 -0.79382877 -0.5599391 -0.08932121 -0.08932121 -0.198280 -0.198280 -0.0955077	5.49480 0.34480 0.34480 0.34480 0.44413985 0.45531403985 0.45137380779250 0.45137380779250 0.4468039489 0.44713450834459 0.447134508344570 0.447134508344570 0.447134508344570 0.57704334570 0.5770434570 0.57704470 0.57704470 0.57704470 0.57704470 0.5770470 0.5	1.00.19830 222331830 242331830 245331830 245331830 29846982 297125670 201.00.100 201.000.1000 201.000.1000 201.000.1000 201.0000 201.0000 201.0000 201.0000 201.0000 201.0000 201.0000 201.00000000 201.000000 201.00000000 201.0000000000

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0.1517
0.2819
0.1765
0.0234
056246
0.0108
          PRAGEGSM
PAYGEGSM
YRACDGSM
TMEGEGSM
UFILIGSM
LFILIGSM
                                                                                                                                                                   020188
387516
149380
536219
646387
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1.374
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ROOT
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C. V.
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                                                                                                                                                                                                                                                       NUMBER OF
                                                                                                                                                                                                                                                                                                                                      C-2
          DEP VARIABLE:
                                                                                                                            K2
                                                                                                                                                                                                                                                                                                                                                                      CASREPS
                                                                                                                                                                                                                                                                            MEAN
SQUARE
707132
518704
                                                                                                                                                                                                    OF
                                                                                                                                                                      SUM
                                                                                                                                                                    CUARES
56.507
52.344
88.851
587043
6.9673
                                                                        259
259
288
MSE
MEAN
                                                                                                                                                                                                                                                                                                                                        F
1.
                                                                                                                                                                                                                                                                                                                                                       VALUE
869
                                                                                                                                                                                                                                                                                                                                                                                                      PROB>F
0.0059
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ADJ R-SQ
                                                                                                                                                                                                                                                                                                                                                                                        0.1730
0.0805
                                                                                                                                           PARAMETER
ESTIMATE
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ERROR
                                                                                                                                                                                                                                                                                                                                                T FOR HO:
PARAMETER=0
          VARIABLE
                                                                                             CF
        4.873736

0.488898117

0.487373667227

0.4430785513667227

0.43551366723

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MEAN
SQUARE
0.746369
0.477758
                                    VARIABLE:
                                                                                                                            K3
                                                                                                                                                                                                     TOTAL
                                                                                                                                                                                                                                                                                                                                      C - 3
                                                                                                                                                                                                                                                                                                                                                                      CASREPS
          DEP
                                                                                                                                                                   TO
SUM OF
SCUARES
644710
23.739
45.384
691201
370242
6.6887
          SOURCE
MODEL
ERROR
C TCIA
                                                                                                                                                                                                                                                                                                                                                       VALUE
562
                                                                                                                                                           F
1.
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0.0377
                                                                                            D2588EAN
                                                                                                                                                                                                                                                           0.
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2
M
                                         TAL
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DEF
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                                                                                                                                                                                                                                                             R-SQUARE
ADJ R-SQ
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0536
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                                                                                                                                                                                                                                                              STANDARD
ERROR
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PARAMETER=0
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ESTIMATE
          VARIABLE
                                                                                             LF
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272018
025426
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294
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          INTERCEPUICEFF01
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0.206358

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0.022385429

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0.00217340

0.004196
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-0. 1113425

-0. 241578

0. 4796589

0. 3237852

0. 1541457

-0. 15931327

-0. 38633350

-0. 1438997

-0. 3863327

-0. 1438997

-0. 570813

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DEP
(NPS)
                                                                              VARIABLE:
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                                                                                                                                                                                                                                                                                                                                                                                LOG-TRANSFORMED
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         READINESS
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      INDEX
                                                                                                                                                                                                                                                               SUM
715
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UARES
15978
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29450
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SQUARE
990206
394001
       SOURCE
MODEL
ERROR
C TCIA
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513
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0.0001
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                                                                                                                                                   C2588EAN
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                                                                                                                                      22ME
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ROOT
DEP
C.V.
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0.1322
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ADJ R-SQ
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ESTIMATE
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ERROR
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PARAMETER=0
        VARIABLE
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     92894982
19933674
187327893
187337327893
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18732769661
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0.061948
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0.00381051
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0.001745896
0.0001731249
0.001493167
             YRACDGSM
TMEGRGSM
UFILLGSM
LFILLGSM
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0.212
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SOURCE
MODEL
ERROR
C TOTAL
ROOT
C.V.
             DEP
                                                            VARIABLE:
                                                                                                                                                                           MEMRAC
                                                                                                                                                                                                                                                                                                                                                                                                                           READINESS
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   INDEX
                                                                                                                                                                         SUM OF
SQUARES
487.369
2761.755
3249.124
3.265447
1.603369
203.6616
                                                                                                                                                                                                                                                                                          MEAN
SQUARE
16.805834
10.663145
                                                                                       259
259
288
MSE
MEAN
                                                                                                                                                                                                                                                                                                                                                                                                VALUE
1.576
                                                                                                                                                                                                                                                                                                                                                                                      F
                                                                                                                                                                                                                                                                                                                                                                                                                                                              PROB>F
0.0348
                                                                                                                                                                                                                                                                                                                                                                                                                                              0.1500
0.0548
                                                                                                                                                                                                                                                                                                   R-SQUARE
ADJ R-SQ
                                                                                                                                                                PARAMETER
ESTIMATE
                                                                                                                                                                                                                                                                                                   STANDARD
ERROR
                                                                                                                                                                                                                                                                                                                                                                                                T FOR HO:
PARAMETER=0
                                                                                                           CF
             VARIABLE
                                                                                                                                  16.730178
-0.192308
-0.192308
-0.1923639
-0.19336970
-0.19336970
-0.1438703438
-0.388103432
-0.6653798552
-0.18899173
-0.18899173
-0.28899173
-0.1889277
-0.1488332161
-0.644289885
-0.14883361
-0.644289870
-0.1488372
                                                                                                                                                                                                                                                                     10.03141

10.031427

10.099618971

00.99748350

00.88374336924

00.9954519449

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-0.10363373441323403574400622
-0.1036373441323403574400622
-0.1036373441323403574400622
           THE COLOR CENTRAL MANAGES SANGES SANG
                                                                                                                    1
                                                                                                                    1111
                                                                                                                    111111111111111
             DEP
                                                            VARIABLE:
                                                                                                                                                                           M
                                                                                                                                                                                                                                                                        TOTAL
                                                                                                                                                                                                                                                                                                                                                 HOURS
                                                                                                                                                                                                                                                                                                                                                                                                                    DOWNTIME
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                DUE
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              TO
    MAINTENANCE
                                                                                                                                                                SUM OF
SCUARES
70829765
254353465
325183229
990.989
742.602
133.4482
                                                                                                                                                                                                                                                                                                            MEAN
SQUARE
2442406
982060
          SOURCE
MODEI
ERROR
C TCIAL
ROOT
LEF
C.V.
                                                                                       DF
259
258
MSE
MEAN
                                                                                                                                                                                                                                                                                                                                                                                      F
2.
                                                                                                                                                                                                                                                                                                                                                                                                         VALUE
487
                                                                                                                                                                                                                                                                                                                                                                                                                                                          PROB>F
0.0001
                                                                                                                                                                                                                                                                                                                                                                                                                                              0.2178
0.1302
                                                                                                                                                                                                                                                                                                   R-SQUARE
ADJ R-SQ
                                                                                                                                                                 PARAMETER
ESTIMATE
                                                                                                                                                                                                                                                                                                                                                                                                 T FOR HO:
PARAMETER=0
                                                                                                                                                                                                                                                                                                   STANDARD
ERROR
             VARIABLE
                                                                                                            DF
                                                                                                                                                               69.900655
-183.471
-434.448
            INTERCEPULCEFF01
ULCEFF02
                                                                                                                                                                                                                                                                                                   3043.974
301.396
305.336
                                                                                                                                                                                                                                                                                                                                                                                                                                            0.023
-0.609
-1.423
                                                                                                                   1
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-648.0679
-648.00679
-648.00679
-648.00679
-648.0069
-696.00889
-135.00889
-151.009
-151.009
-151.009
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PARAMETER=0
       VARIABLE
38 70.35244

74.560.1491

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TMEGRGSM 1 3.439326 16.661456 0.206 UFILIGSM 1 -0.786648 3.995542 -0.197 LFILIGSM 1 -4.614630 7.713796 -0.598

READINESS REGRESSIONS FOR THE HT RATING

DEP VARIABLE:	CUM OF	AL NUMBER OF MEAN	CASREPS
SOURCE DF MODEL 29 ERRCF 356 C TOTAL 385 FCCT MSE DCP MEAN	S CUARES 8 4 . 267436 4 03.712 4 87.979 1.064905 0.730570 145.7636	2.905774 1.134022	F VALUE PROB>F 2.562 0.0001
FCCT MSE DEP MEAN C.V.	1.064905 0.730570 145.7636	R-SQUARE ADJ R-SQ	0.1727 0.1053
VARIABLE CF	PARAMETER ESTIMATE	STANDARD ERROR	T FOR HO: PARAMETER=0
INTERFOOT UICEFFFOOT UICEFFFOOT UICCEFFFOO	-0.491268 -0.181629 -0.185844 -0.0500271 -0.2770701 -0.377594446 -0.37544461 -0.37544461 -0.3777334609 -0.42833497 0.11868891 -0.4293316 -0.088277 -0.4293316 -0.0983168827 -0.4293316 -0.01829316 -0.02466020 -0.0384450 -0.03884520 -0.03884520 -0.03884520 -0.03884520 -0.03884520 -0.0388540	ERROR 2.5189137 0.269397 0.2426439 0.2426439 0.2443589 0.244761694 0.224761894 0.224761896 0.224761896 0.224761896 0.224761896 0.224761896 0.224761896 0.224761897 0.224761896 0.224761897 0.224761899 0.224761899 0.224761899 0.224761899 0.224761899 0.224761899 0.224761899 0.224761899 0.224761894 0.224761899 0.224761899 0.224761894 0.224761899	-00.10112923407888644473555997-001011041-21-1000-1100-1100-1100-1100-1
DEP VARIABLE:	TO TOT	AL NUMBER OF MEAN	C-2 CASREPS
SOURCE DF MODEL 29 ERROR 356 C TCIAL 385 FOOT MSE	79.559200 385.581	SQUARE 2.743421 1.083092	F VALUE PROB>F 2.533 0.0001
FOOT MSE DEF MEAN C.V.	SUM OF SCUARES 79.559200 385.581 465.140 1.040717 0.699482 148.784	R-SQUARE ADJ R-SQ	0.1710 0.1035
VARIABLE CF	PARAMETER ESTIMATE	STANDARD ERROR	T FOR HO: PARAMETER=0
INTERCEP 1 UICEFF01 1	-0.891069 -0.174988	2.461699 0.263278	-0.362 -0.665

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0.237137
0.236932
0.2434801
0.2434942
0.241712
0.2698786
0.22168666
0.2212966666
0.2212966666
0.22149159
0.22149159
0.2213351035
0.2381836
0.23133676
0.106736986
0.10673740
0.1063316991
0.108374
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9634479558937973037622965204481
201733584050924346007622829294431
20173505929943440160040958831481
1017350592994344016004095294431
101735059299434401600409590
101735059299434401600409590
                                                                                                                                                              DEP
(NPS)
                                                                            VARIABLE:
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QUARES
561608
949241
5158394
225687
57.445
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SQUARE
0.364193
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PARAMETER=0
      VARIABLE
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0.08808932
0.08812828
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0.0822149
0.0777458
0.07774567
0.07738413
0.07738413
0.077384333
0.07734863
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-0.00964813516779772290992098
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0.037121
0.005590661
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0.382
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   PAYGRHT
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                                                                                                    LOG-TRANSFORMED
   DEP
                      VARIABLE:
                                                                   MEMRAC
                                                                                                                                                                    READINESS
                                                                                                                                                                                                             INDEX
 (SPCC)
                                                                          SUM OF
QUARES
377603
03.143
28.521
755399
132010
2.2288
                                                                                                                   MEAN
SQUARE
0.875090
0.570628
   SOURCE DF
MODEL 29
ERROR 356
C TCIAL 385
FOOT MSE
DFF MEAN
C.V.
                                                                                                                                                        F VALUE
1.534
                                                                       S
                                                                                                                                                                                      PROE>F
                                                                  5.22 0.57
                                                                                                                                                                                      0.0411
                                                                                                                   R-SQUARE
ADJ R-SQ
                                                                                                                                                                           0.1111
                                                              PARAMETER
ESTIMATE
                                                                                                                   STANDARD
ERROR
                                                                                                                                                         T FOR HO:
PARAMETER=0
   VARIABLE
                                         CF
 1. 2055550
-0. 011972
-0. 125773
-0. 1257752
-0. 1200132
-0. 1648876
-0. 1649993
-0. 108153
-0. 10813498
-0. 1719498
-0. 1813498
-0. 1813498
-0. 12665974
-0. 003261149
-0. 006841714
-0. 0689771
-0. 00841714
-0. 0733553488
-0. 009527768
                                                                                                       1.786812

0.191256

0.1721769

0.1729585

0.17679385

0.17679385

0.1754495

0.17534634

0.15937667

0.1646388

0.155399664

0.1553192149

0.1553192149

0.1728448

0.1728448

0.1728448

0.17728448

0.0977118886

0.0188863

0.0188863
                                                                                                                                                                          521874495404568008498748394001
-00.6954686645668008498748394001
-00.695468664566782173438394001
-00.695468664568008498777488394001
-00.695468664568008498748394001
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DEP VARIABLE:
CAUSES
                                                                                                                                     PRESUMED PERSONNEL-BASED
                                                              PRSCAUSE TOTAL OF
                                                                          SUM OF
QUARES
161200
776623
09.938
524074
227979
9.8779
                                                                                                                   MEAN
SQUARE
0.419352
0.274653
  SOURCE DF
MODEL 29
ERROR 356
C TCTAL 385
ROOT MSE
DEF MEAN
C.V.
                                                                                                                                                     F VALUE
1.527
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0.0428
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97
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ADJ R-SQ
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0.0382
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                                                              PARAMETER
ESTIMATE
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PARAMETER=0
                                                                                                                   STANDARD
   VARIABLE
                                         CF
                                                                                                                              ERROR
                                                                                                                                                                           -0.341
-0.436
   INTERCEPUICEFF01
                                                              -0.422255
-0.057836
                                                                                                                   1.239638
0.132579
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0.119415

0.119312

0.1296899

0.1227319

0.1227719

0.12179078

0.12179078

0.12179078

0.1217909

0.11364241

0.11566520

0.1068430

0.10547895

0.1069879995

0.0033206631754

0.003320663175

0.003245995

0.008245995

0.008245995

0.008245995
     15553204471612556308826211024
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   DEP VARIAFLE: MAINTENANCE
                                                                                                                           TOTAL
                                                                                                                                                              HOURS
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SOURCE
MODEL
ERROR
C TCTAL
ROOT
C.V.
                                                                                                                                                                                                                                         DUE
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                                                                                        SUM OF
QUARES
186505
283138
469643
62.569
21.052
                                                                                                                                             MEAN
SQUARE
1040914
438998
                                        DF
29
356
385
MSE
ME AN
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18
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ADJ R-SQ
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0936
                                                                           PARAMETER
ESTIMATE
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ERROR
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PARAMETER=0
      VARIABLE
                                                  DF
     -63
                                                                                        9294086944768948155285175942759427515536515528517559632151552851755963215156615
                                                                                                                                   1567.6973
1567.69742
1550.8011
1550.80568
1550.5668
1551.5668
1551.88265
171.88265
171.89.6436
133.6436
1346.8079
1346.8079
1346.8079
1346.8079
1346.8079
1351.299881
1529915524
4.8340424
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37
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005222
489652
746991
319428
731772
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11.
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SOURCE
MODEL
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                       VARIABLE:
                                                                                                          TOTAL
                                                                               SUM OF
SCUARES
51000145
83829328
34829473
852-902
527-018
169-4252
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SQUARE
1758626
797273
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MSE
MEAN
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206
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11.352352304315835555188814226
12.35235556020201855196582
12.3523518910431551983146882
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